Technical Assignment #2

Marriott Hotel at Penn Square and Lancaster County Convention Center



Trevor J. Sullivan

Construction Management AE Faculty Consultant: Dr. Horman November 2, 2007

Table of Contents

Executive Summary 1
Detailed Project Schedule 2
Detailed Project Schedule Summary
Site Plan for Superstructure Phase
Site Plan Summary
Assemblies Estimate
Detailed Structural System Estimate
General Conditions Estimate
Appendix A - Phasing Plans
Appendix B - Offsite Material Storage Plan
Appendix C - Detailed Concrete Estimate
Appendix D - Detailed Steel Estimate
Appendix E – Assemblies Estimate Notes

Executive Summary

The enclosed report encompasses an analysis of the cost and methods for the Marriott Hotel and Lancaster County Convention center project. A detailed project schedule, a site plan for the superstructure sequence, an assemblies estimate for the building enclosure, a detailed structural system estimate and a general conditions estimate are analyzed in this report.

Key elements of the schedule for this project are the demolition/façade stabilization of the existing building, the deep foundations and the erection of the structure. The demolition and façade stabilization were complete in September, 2006. Removing the existing building was critical to the start of the caisson foundations as the site conditions were not well known due to the inability to perform boring samples under the existing buildings footprint. The schedule is sequenced very tight, and as soon as one trade finishes in an area another trade is scheduled to start immediately after (or concurrently in some critical areas). The project is broken down into areas A-J, and then floors 6-19 for the tower. The turnover time for each floor of the tower during construction of the concrete structure is 13 days. Substantial completion for the project is Dec. 31st, 2008.

A site plan was developed for the superstructure sequence of the building, due to its importance in meeting the schedule. The site plan shows the flow of concrete trucks and steel trucks to the site, along with the location of the cranes and pumps used to place the steel and concrete. An initial critique of the site plan is to relocate the concrete deliveries to King St. along with relocating the standpipe used to pump the concrete vertically through the tower.

An assemblies estimate was performed to calculate the cost for the buildings envelope. It determined that the cost of the exterior walls came to be \$10,869,073, while the roof construction totaled \$1,990,000. Thus the total for the building envelope is \$12,859,073 with the \$175/SF façade stabilization and restoration costing four times what the precast architectural panels costs. Brick, EIFS and metal panels are also used to cover the exterior of the Convention Center. EPDM is used for all the flat roofs costing \$20/SF ontop of cast-in-place concrete and metal decking. A PVC roof material is used to cover the large bowstring trusses over the exhibit floor and is comparable to the EPDM at \$22/SF.

The detailed estimate of the structural system shows that the structure cost \$48.60/SF with a few exclusions. The total cost came out to be \$20,023,258 with concrete totaling \$15,149,130 and thus steel totaling \$4,874,128. RS Means building cost data 2008 was used as a reference to obtain unit costs for the detailed structural estimate.

Lastly, a general conditions estimate was created for the CM along with an estimate for total job general conditions costs. The CM's total cost came out to be \$2,888,770, of which \$2,658,980 was staffing costs (92%). Comparing the CM's costs to typical CM fees for projects it falls within the typical 2.5-4% range. The project "general conditions" estimate was created as a reference to total costs that are directly related to job duration. These costs are included in the respective prime contractor's contract.

Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

Detailed Project Schedule

See the following six pages for the detailed project schedule.

	0	Task Name	Duration	Start	Finish 2	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
1		Design Phase	449 days	Wed 7/24/02	Mon 4/12/04										
2		Conceptual Design	241 days	Wed 7/24/02	Wed 6/25/03										
3		Schematic Design	68 days	Mon 6/9/03	Wed 9/10/03										
4		Design Development	46 days	Mon 9/15/03	Mon 11/17/03										
5		Construction Documents	127 days	Fri 10/17/03	Mon 4/12/04										
6		Permits and Approvals	454 days	Wed 7/31/02	Mon 4/26/04										
7		Procurement of Construction Services	502 days	Wed 7/31/02	Thu 7/1/04			-							
8		Abatement and Demolition	245 days	Mon 10/24/05	Fri 9/29/06										
9		Façade Stabilization	90 days	Mon 5/1/06	Fri 9/1/06										
10		Site Work	545 days	Mon 5/1/06	Fri 5/30/08										
11	1	Area A Museum Level Shell	393 days	Tue 6/6/06	Thu 12/6/07							-			
12		Excavation	268 days	Tue 6/6/06	Thu 6/14/07										
13		F/R/P Foundations	66 days	Tue 4/3/07	Tue 7/3/07										
14		F/R/P Columns	5 days	Tue 7/24/07	Mon 7/30/07							I			
15		F/R/P Structural Slab	10 days	Mon 7/30/07	Fri 8/10/07							I			
16		MEP Rough In	105 days	Fri 7/13/07	Thu 12/6/07)		
17		Area A Museum Level Finishes	211 days	Fri 11/16/07	Fri 9/5/08							(
18		Electrical Distribution and Termination	60 days	Fri 11/16/07	Thu 2/7/08										
19		Mechanical/Plumbing Equipment and Devices	35 days	Fri 1/4/08	Thu 2/21/08										
20		Painting	5 days	Fri 1/11/08	Thu 1/17/08								Ť		
21		HVAC Startup	110 days	Wed 1/30/08	Tue 7/1/08										
22		Area Punchlist Substantial Completion	178 days	Wed 1/2/08	Fri 9/5/08										
23		Area B Convention Entry Shell	268 days	Wed 3/14/07	Fri 3/21/08										
24		Excavation and Foundations	128 days	Wed 3/14/07	Fri 9/7/07								•		
25		F/R/P Columns	131 days	Wed 3/14/07	Wed 9/12/07										
26		F/R/P Structural Slab	6 days	Fri 7/27/07	Fri 8/3/07							T			
27		MEP Equipment and Rough In	80 days	Wed 10/24/07	Tue 2/12/08										
28		Aluminum Entrance	107 days	Thu 10/25/07	Fri 3/21/08										
29		Area B Convention Entry Finishes	176 days	Fri 1/4/08	Fri 9/5/08										
30		Electrical Distribution and Termination	93 days	Fri 1/11/08	Tue 5/20/08										
31		Mechanical/Plumbing Equipment and Devices	51 days	Fri 3/14/08	Fri 5/23/08										
32		Finishes	136 days	Fri 1/4/08	Fri 7/11/08										
33		HVAC Startup	11 days	Wed 7/2/08	Wed 7/16/08								T		
34		Area Punchlist and Substantial Completion	29 days	Tue 7/29/08	Fri 9/5/08								*		
	1	Area D Exhibit Hall Shell	306 days	Tue 3/20/07	Tue 5/20/08							—			
35			122 days	Tue 3/20/07	Wed 9/5/07							·			

ID	0	Task Name	Duration	Start	Finish	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
37		F/R/P Shear Walls and Columns	47 days	Tue 7/10/07	Wed 9/12/07										
	III	Exterior Walls	171 days	Thu 9/6/07	Thu 5/1/08										
39		Interior Walls	77 days	Wed 1/9/08	Thu 4/24/08										
40		MEP Rough In	237 days	Mon 6/25/07	Tue 5/20/08										
41	ĺ	Area D Exhibit Hall Finishes	250 days	Fri 12/28/07	Thu 12/11/08								ý – v	>	
		Electrical Distribution and Termination	136 days	Fri 4/11/08	Fri 10/17/08										
		Mechanical/Plumbing Equipment and Devices	206 days	Fri 12/28/07	Fri 10/10/08										
		Finishes	156 days	Fri 3/28/08	Fri 10/31/08										
		HVAC Startup	10 days	Mon 11/3/08	Fri 11/14/08								Ĭ		
46		Area Punchlist and Substantial Completion	17 days	Wed 11/19/08	Thu 12/11/08									X	
47		Area C Exhibit Hall "B" Level Shell	399 days	Fri 12/22/06	Wed 7/2/08							,			
48		Excavation and Foundations	144 days	Fri 12/22/06	Wed 7/11/07										
49		F/R/P Structural Concrete	13 days	Mon 10/1/07	Wed 10/17/07							I			
		Erect Steel	34 days	Thu 10/4/07	Tue 11/20/07							ģ			
		Exterior Skin	158 days	Mon 11/19/07	Wed 6/25/08										
52		MEP Rough In	258 days	Mon 7/9/07	Wed 7/2/08										
53		Area C Exhibit Hall "B" Level Finishes	207 days	Fri 1/4/08	Mon 10/20/08								↓ —–▼	l	
		Electrical Distribution and Termination	161 days	Mon 2/4/08	Mon 9/15/08										
		Mechanical/Plumbing Equipment and Devices	182 days	Fri 1/4/08	Mon 9/15/08										
		Finishes	153 days	Wed 2/13/08	Fri 9/12/08										
		HVAC Startup	10 days	Mon 9/15/08	Fri 9/26/08								Ī		
		Area Punchlist and Substantial Completion	14 days	Wed 10/1/08	Mon 10/20/08								Ś		
59		Area E Mech. Room and Laundry Area Shell	327 days	Wed 4/25/07	Thu 7/24/08										
		Excavation and Foundations	55 days	Wed 4/25/07	Tue 7/10/07										
	III	F/R/P Columns	6 days	Tue 8/28/07	Tue 9/4/07							Ĭ			
	III	MEP Rough In	218 days	Thu 7/12/07	Mon 5/12/08										
		Interior Wall Framing	82 days	Fri 12/21/07	Mon 4/14/08										
64	III	Place Laundry Equipment Pads	5 days	Fri 7/18/08	Thu 7/24/08								Ì		
65		Area E Mech. Room and Laundry Area Finishes	170 days	Tue 2/5/08	Mon 9/29/08										
		Electrical Distribution and Termination	115 days	Fri 2/29/08	Thu 8/7/08										
		Mechanical/Plumbing Equipment and Devices	133 days	Tue 2/5/08	Thu 8/7/08										
		Finishes	57 days	Wed 5/21/08	Thu 8/7/08										
		HVAC Startup	21 days	Fri 8/8/08	Fri 9/5/08								Q		
		Area Punchlist and Substantial Completion	17 days	Fri 9/5/08	Mon 9/29/08								•		
71		Area F Hotel Lobby Area Shell	191 days	Thu 9/6/07	Thu 5/29/08										
72		F/R/P Structural Concrete	60 days	Thu 9/6/07	Wed 11/28/07)		
				Task	(Proie	ct Sum	mary						
÷ .															
Μ	агг	iott Hotel at Penn Square	and	Split				nal Tas			-				
La	anca	aster County Convention Ce	nter	Progress			Exter	nal Mile	estone	\diamond					
		Lancaster, PA		Milestone	•		Dead	lline		Ŷ					
				Summary											
				Page 2											

ID	0	Task Name	Duration	Start	Finish	2001	2002	2003	2004	2005	2006	2007 2	2008	2009	2010
	Ē	MEP Rough In	180 days	Fri 9/21/07	Thu 5/29/08										
		Mechanical Equipment	10 days	Fri 1/11/08	Thu 1/24/08							T	-		
		Exterior Skin	74 days	Thu 11/29/07	Tue 3/11/08								1		
	111	Interior Wall Framing	15 days	Fri 4/25/08	Thu 5/15/08								Ĩ		
77		Area F Hotel Lobby Area Finishes	144 days	Fri 4/25/08	Wed 11/12/08							1			
78	11	Electrical Distribution and Termination	123 days	Fri 4/25/08	Tue 10/14/08										l
	II	Mechanical/Plumbing Devices	55 days	Wed 7/30/08	Tue 10/14/08										
		Finishes	88 days	Fri 5/23/08	Tue 9/23/08										
	II	HVAC Startup	15 days	Wed 10/1/08	Tue 10/21/08										
		Area Punchlist and Substantial Completion	14 days	Fri 10/24/08	Wed 11/12/08								- Č		
83		Area G Ballroom "A" Shell	162 days	Tue 10/16/07	Wed 5/28/08							v =			
84		F/R/P Structural Concrete	61 days	Tue 10/16/07	Tue 1/8/08										
85		MEP Rough In	153 days	Fri 10/19/07	Tue 5/20/08										
86		Mechanical Equipment	15 days	Thu 4/10/08	Wed 4/30/08								1		
87		Metal Stud Walls and Windows	120 days	Thu 11/29/07	Wed 5/14/08										
88		Curtainwall at Exhibit Hall	10 days	Thu 5/15/08	Wed 5/28/08							I T	I		
89		Area G Ballroom "A" Finishes	152 days	Thu 3/13/08	Fri 10/10/08										
90		Electrical Distribution and Termination	102 days	Thu 4/10/08	Fri 8/29/08										
91		Mechanical/Plumbing Devices	122 days	Thu 3/13/08	Fri 8/29/08										
92		Finishes	83 days	Thu 5/15/08	Mon 9/8/08										
		HVAC Startup	16 days	Thu 8/28/08	Thu 9/18/08								Į		
94		Area Punchlist and Substantial Completion	14 days	Tue 9/23/08	Fri 10/10/08								-		
95		Area G Ballroom "B" Shell	173 days	Tue 11/13/07	Thu 7/10/08							Ψ-			
		F/R/P Structural Concrete	45 days	Tue 11/13/07	Mon 1/14/08										
97		MEP Rough In	159 days	Mon 12/3/07	Thu 7/10/08										
		Mechanical Equipment	15 days	Tue 3/18/08	Mon 4/7/08								ļ		
	1	Metal Stud Walls	10 days	Tue 2/19/08	Mon 3/3/08							Ī	[
	11	Interior Metal Stud Framing	10 days	Tue 5/6/08	Mon 5/19/08								İ		
101		Area G Ballroom "B" Finishes	142 days	Fri 5/23/08	Mon 12/8/08										
		Electrical Distribution and Termination	83 days	Fri 7/11/08	Tue 11/4/08										
	11	Mechanical/Plumbing Devices	118 days	Fri 5/23/08	Tue 11/4/08										
		Finishes	72 days	Mon 7/21/08	Tue 10/28/08										
	11	HVAC Startup	10 days	Wed 10/29/08	Tue 11/11/08								Ì		
		Area Punchlist and Substantial Completion	17 days	Fri 11/14/08	Mon 12/8/08								Ś		
107		Area I Meeting and Admin Area Shell	152 days	Wed 12/19/07	Thu 7/17/08										
108		F/R/P Structural Concrete	38 days	Wed 12/19/07	Fri 2/8/08							0			
				Task			Proje	ct Sum	mary						
M	агг	iott Hotel at Penn Square	and	Split			Exter	nal Tas	ks		_				
		aster County Convention Cen		Progress	(Exter	nal Mile	estone	\diamond					
		Lancaster, PA		Milestone			Dead	lline		Ŷ					
				Summary	* 		2000			~					
				•	▼	•									
				Page 3											

100 Image:	ID	0	Task Name	Duration	Start	Finish	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
110 B Reaf 44 days Tu 31008 Tus 31008 111 B Menal State Franing 22 days Wed 43000 Tus 71708 112 B Exterior Windows 20 days Wed 43000 Tus 57708 113 Arce I Moeting and Admin Arce Finishes 186 days Mon 42:008 Fn111/408 114 B Electrical Dambains 150 days Mon 42:008 Fn111/408 115 B Mechanical/Unithing Devices 113 days Mon 42:008 Fn111/408 116 B Mechanical/Unithing Devices 113 days Mon 12:008 Mon 12:008 117 B Hochanical/Unithing Devices 113 days Mon 12:008 Mon 12:008 118 B Arce Functivial Concrete 120 days Tus 12:008 Mon 12:008 119 Arce J Hochin Club Lavel Shell 17 days Tus 12:008 Mon 2:1008 Mon 2:1008 120 B Fritz 2:008 Mon 2:1008 Mon 2:1008 Mon 2:1008 Mon 2:1008 121 B More 2:008 Fritz 2:008 Mon 2:1008 Tus 2:2008 More 1:2	109	_	MEP Rough In	145 days	Mon 12/24/07	Fri 7/11/08										
111 ■ Meat Stud Framing 7.2 days Wed 4006 The 77706 112 ■ Exterior Windows 20 days Wed 4006 The 52706 113 Area I Meeting and Admin Area Finishes 186 days Mon 42706 Finishes 113 ■ Endrice Databution and Termination 150 days Mon 42706 Finishes 114 ■ Endrice Databution and Termination 150 days Mon 42706 Finishes 115 ■ Area Punchist and Substanial Completion 16 days Mon 72706 Wet 127008 117 ■ HACS Statup 13 days Tue 17808 Wet 127008 Mon 72708 119 Area Punchist and Substanial Completion 16 days Mon 12708 Fin 17108 120 ■ KRP Rough In 13 days Tue 17808 Wet 127008 Mon 12708 121 ■ Meth Rough In 13 days Fin 17108 Tue 17808 Wet 127008 122 ■ Baitoom B Roof 16 days Wed 127008 Tue 12808 Tue 17808 122 ■ Meeth Stud Walls 15 days Fin 17108 Tue 17808 Wed 127008 122 ■ Hout Chick Level Fini	110		Roof		Thu 1/31/08	Tue 4/1/08										
112 Extrary Windows 20 days Wed 430008 Ture 21 Meeting and Admin Area Finishes 113 days Mon 42708 Mon 77788 Mon 771808 Mon 771808 Mon 771808 Mon 771808 Mon 771808 Mon 721808 <			Metal Stud Framing	72 days	Wed 4/9/08	Thu 7/17/08										
114 Image: Second Distribution and Termination 150 diage Mon 4/21/08 Fri 11/14/08 115 Image: Mechanical/Plumbing Devices 150 diage Mon 1/21/08 Fri 11/14/08 116 Image: Mechanical/Plumbing Devices 113 diage Mon 7/27/08 Wed 1/21/08 117 Image: Mechanical/Plumbing Devices 113 diage Mon 1/21/08 Fri 11/14/08 118 Image: Mechanical/Plumbing Devices 113 diage Mon 1/21/08 Wed 1/21/08 118 Image: Mechanical/Plumbing Devices 117 diage Fri 11/108 Fri 11/108 119 Image: Mechanical/Plumbing Devices 116 diage Fri 11/108 Fri 11/108 112 Image: Mechanical/Plumbing Devices 116 diage Fri 11/208 Mon 2/2080 112 Image: Mechanical/Plumbing Devices 116 diage Wed 1/2006 Wed 1/224/08 112 Image: Mechanical/Plumbing Devices 116 diage Wed 1/21/08 Fri 12/2080 112 Image: Mechanical/Plumbing Devices 116 diage Wed 1/21/08 Fri 12/2080 112 Image: Mechanical/Plumbing Devices 116 diage Wed 1/21/080 Fri 12/2080 112 </td <td></td> <td></td> <td>Exterior Windows</td> <td>20 days</td> <td>Wed 4/30/08</td> <td>Tue 5/27/08</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td></td> <td></td>			Exterior Windows	20 days	Wed 4/30/08	Tue 5/27/08								0		
116 116 117 Mechanical/Plumbing Devices 1150 days Mon 4/21/08 Fil 1/14/08 117 117 HVAC Startup 113 days Mon 1/21/08 Wed 12/10/08 118 Area Punchist and Substantial Completion 116 days Mon 1/21/08 Wed 12/10/08 118 Area J Health Club Level Shell 113 days Tue 1/8/08 Fil 7/11/08 121 IM EP Rough in 131 days Tue 1/8/08 Fil 7/11/08 122 Swimming Pool Concrete 20 days Tue 1/8/08 Fil 7/11/08 122 Swimming Pool Concrete 20 days Wed 1/2/208 Tue 1/8/08 123 Ballroom R God 50 days Wed 2/2/08 Tue 1/2/208 122 Mechanical/Plumbing Devices 196 days Wed 1/2/208 Tue 1/2/208 123 Ballroom R Soft 100 days Wed 1/2/208 Fil 1/2/1008 124 Mechanical/Plumbing Devices 196 days Wed 1/2/208 Fil 1/2/208 124 Mechanical/Plumbing Devices 196 days Wed 1/2/208 Fil 1/2/208 125 Filde 110 days Wed 1/1/208 Fil 1/2/2	113		Area I Meeting and Admin Area Finishes	186 days	Mon 4/21/08	Mon 1/5/09									-	
116 ■ Finishes 113 days Mon 77/708 Wod 12/1008 117 ■ HVAC Strutup 13 days Mon 11/12/08 Wod 12/1008 118 ■ Area Punchilst and Substantial Completion 16 days Mon 11/12/08 Wod 12/1008 118 ■ Area J Health Club Level Shell 134 days Tue 1/8/08 Fir 1/11/08 120 ■ FiRP Structural Concrete 17 days Tue 1/8/08 Fir 1/11/08 122 ■ Swimming Pool Concrete 20 days Tue 1/2/208 Mon 1/5/08 Fir 1/11/08 122 ■ Ballcoom B Roof 50 days Wed 3/26/08 Tue 1/2/08 Mon 2/28/08 122 ■ Ballcoom B Roof 10 days Wed 3/26/08 Tue 1/2/008 Mon 2/28/08 Tue 1/2/008 123 ■ Heak Stud Wals 15 days Wed 3/26/08 Tue 1/2/08 Mon 2/28/08 Tue 1/2/08 124 ■ Mechanica/Pilmbing Davices 110 days Wed 1/16/08 Fir 1/2/2/08 Wed 1/2/2/08 Tue 1/2/008 Tue 1/2/008 Tue 1/2/008 Tue 1/2/008 Tue 1/2/008 Tue 1/2/008			Electrical Distribution and Termination	150 days	Mon 4/21/08	Fri 11/14/08										
117 III IIII IIII IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII			Mechanical/Plumbing Devices	150 days	Mon 4/21/08	Fri 11/14/08										
118 Area Punchist and Substantial Completion 16 days Mon 12/1508 Mon 17/508 119 Area J Health Club Level Shell 134 days Tue 1/8/08 Fri /1/1/108 120 Frik/P Structural Concrete 17 days Tue 1/8/08 Fri /1/1/108 121 MEP Rough In 131 days Fri /1/1/80 Fri /1/1/80 122 Swimming Pool Concrete 20 days Tue 1/8/08 Fri /1/1/80 123 Baltroom B Roof 50 days Wed 2/27/08 Tue 5/8/08 124 Metal Stud Walts 15 days Fri /1/1/80 Tue 1/22/08 125 Area J Health Club Level Finishes 215 days Wed 2/27/08 Tue 1/20/09 126 Pinishes 116 days Wed 7/16/08 Wed 1/22/08 126 Pinishes 110 days Wed 1/22/08 Fri 1/21/08 130 Area Punchist and Substantial Completion 15 days Fri 2/2/08 Fri 1/21/08 133 Hotel Tower Level 6 183 days Wed 1/2/08 Fri 1/2/08 133 MEP Systems 16 days Wed 1/2/08 Fri 1/0/208 133 Hotel Tower L	116		Finishes	113 days	Mon 7/7/08	Wed 12/10/08										
119 Area J Health Club Level Shell 134 days Tue 18/08 Fri 7/11/08 120 FR/P Structural Concrete 17 days Tue 18/08 Wed 13/03/08 121 MEP Rough In 131 days Fri 7/11/08 Fri 7/11/08 122 Swimming Pool Concrete 20 days Wed 13/03/08 Tue 12/20/8 123 Swimming Pool Concrete 20 days Wed 22/708 Tue 5/00/8 124 Metal Stud Walls 15 days Wed 7/16/08 Tue 12/20/8 126 Area J Health Club Level Finishes 215 days Wed 7/16/08 Wed 12/20/8 126 Electrical Distribution and Termination 116 days Wed 17/16/08 Wed 12/20/8 127 Mechanical/Plumbing Devices 196 days Wed 17/16/08 Fri 12/20/8 128 Finishes 110 days Mon 2/18/08 Fri 12/18/8 Tue 12/20/8 130 Hotel Tower Level 6 183 days Wed 1/16/08 Fri 12/20/8 Tue 2/12/08 131 Hotel Tower Level 7 183 days Wed 1/16/08 Fri 12/18/8 Tue 2/12/08 133 Fri/P Structural Concrete 13 days Tu			HVAC Startup	13 days	Mon 11/24/08	Wed 12/10/08								I		
120 Two F/R/P Structural Concrete 17 days Two 14008 Wed 1/30/08 121 MEP Rough In 131 days Fri 1/11/08 Fri 1/11/08 Fri 1/11/08 122 Balloom B Rod 50 days Two 12/08 Two 12/08 Two 12/08 123 Balloom B Rod 50 days Wed 2/27/08 Two 5/8/08 Two 12/008 124 Menta Stud Walts 15 days Fri 5/9/08 Two 12/20/08 Two 12/20/08 125 Area J Health Club Level Finishes 215 days Wed 3/26/08 Wed 1/22/08 Wed 1/22/08 126 Mechanicat/Pumbing Devices 196 days Wed 3/26/08 Wed 1/22/08 Wed 1/22/08 128 Finishes 110 days Mon 7/28/08 Fri 1/21/08 Fri 1/21/08 130 Area Punchilst and Substantial Completion 15 days Wed 1/23/08 Fri 1/21/08 131 Hotel Tower Level 6 183 days Wed 1/23/08 Fri 1/21/08 133 MEP Systems 166 days Wed 2/23/08 Fri 10/208 133 MEP Systems 166 days Wed 1/23/08 Fri 10/208 1334 Fink/P	118		Area Punchlist and Substantial Completion	16 days	Mon 12/15/08	Mon 1/5/09									>	
121 112	119		Area J Health Club Level Shell	134 days	Tue 1/8/08	Fri 7/11/08										
122 11 Swimming Pool Concrete 20 days Tue 1/2006 Mon 2/18/06 123 124 Ballroom B Roof 50 days Wed 2/27/08 Tue 5/6008 124 124 Metal Stud Walls 15 days Wed 3/26/08 Tue 1/2009 125 Area J Health Club Level Finishes 215 days Wed 3/26/08 Tue 1/2009 126 12 Electrical Distribution and Termination 116 days Wed 3/26/08 Tue 1/2009 129 124 Mechanical/Plumbing Devices 106 days Wed 3/26/08 Tue 1/2009 129 14 Hotel Tower Level 6 183 days Wed 1/19/08 Fri 12/19/08 130 134 Area Punchilst and Stubstantial Completion 15 days Wed 1/16/08 Fri 9/26/08 131 Hotel Tower Level 7 133 days Wed 1/16/08 Fri 9/26/08 Fri 10/13/08 1334 15 Hotel Tower Level 7 133 days Wed 1/2/2008 Wed 2/2/08 1335 Hotel Tower Level 8 133 days Wed 1/3/208 Fri 10/10/08 134 16 Hotel Tower Level 8 133 days Wed 1/3/208			F/R/P Structural Concrete	17 days	Tue 1/8/08	Wed 1/30/08								0		
123 124 124 124 125 Area J Health Club Level Finishes 15 days Fir 5/9/08 True 5/6/08 True 1/20/09 126 Area J Health Club Level Finishes 215 days Wed 3/26/08 Wed 3/26/08 True 1/20/09 128 Electrical Distribution and Termination 116 days Wed 3/26/08 Wed 1/2/2009 128 Finishes 110 days Mon 7/28/08 Fri 12/26/08 129 HVAC Startup 23 days Wed 1/16/08 Fri 12/26/08 130 G Area Punchist and Studstantial Completion 15 days Wed 1/16/08 131 Hotel Tower Level 6 183 days Wed 1/16/08 Fri 9/26/08 133 G F/R/P Structural Concrete 13 days True 1/20/09 133 MEP Systems 186 days Wed 1/16/08 Fri 9/26/08 133 G F/R/P Structural Concrete 12 days Fri 10/3008 136 G F/R/P Structural Concrete 12 days Fri 10/3008 138 Hotel Tower Level 8 183 days Wed 1/3008 Fri 10/3008 138 Hotel Tower Level 8 <t< td=""><td>121</td><td></td><td>MEP Rough In</td><td>131 days</td><td>Fri 1/11/08</td><td>Fri 7/11/08</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	121		MEP Rough In	131 days	Fri 1/11/08	Fri 7/11/08										
124 Image: Merial Stud Walts 15 days Fri 9906 The 5/2908 125 Area J Health Club Level Finishes 215 days Wed 3/26/08 Thue 1/2009 126 Electrical Distribution and Termination 116 days Wed 3/26/08 Wed 1/224/08 127 Mechanical/Plumbing Devices 196 days Wed 3/26/08 Wed 1/224/08 128 Finishes 110 days Mon 7/26/08 Fri 1/21/908 129 HVAC Startup 23 days Wed 1/16/08 Fri 1/21/908 130 Area Punchist and Substantial Completion 115 days Wed 1/16/08 Fri 1/21/908 132 F/R/P Structural Concrete 13 days Thu 1/2008 Fri 1/2/2008 134 Finishes 168 days Wed 1/16/08 Fri 9/2/08 134 F/R/P Structural Concrete 12 days The 2/1/208 Fri 10/3/08 135 Hotel Tower Level 7 183 days Wed 2/13/08 Fri 10/2/08 135 Hotel Tower Level 8 183 days Wed 2/13/08 Fri 10/2/08 135 Hotel Tower Level 8 183 days Wed 2/3/08 Fri 10/2/08 139 <th>122</th> <th></th> <th>Swimming Pool Concrete</th> <th>20 days</th> <th>Tue 1/22/08</th> <th>Mon 2/18/08</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th>0</th> <th></th> <th></th>	122		Swimming Pool Concrete	20 days	Tue 1/22/08	Mon 2/18/08								0		
125 Area J Health Club Level Finishes 215 days Wed 3/26/08 Tue 1/20/09 126 Electrical Distribution and Termination 116 days Wed 7/16/08 Wed 12/24/08 127 G Mechanica/Plumbing Devices 196 days Wed 3/26/08 Tue 1/20/09 128 Finishes 110 days Wed 7/26/08 Fri 12/26/08 Fri 12/26/08 128 HVAC Startup 23 days Wed 1/19/08 Fri 12/21/08 Fri 12/21/08 130 Area Punchlist and Substantial Completion 15 days Wed 1/23/08 Tue 1/20/09 131 Hotel Tower Level 6 183 days Wed 1/16/08 Fri 9/19/08 132 Fri/R/P Structural Concrete 13 days Tue 1/10/08 Fri 9/19/08 133 MEP Systems 166 days Wed 1/23/08 Fri 10/10/08 134 Finishes 183 days Wed 1/23/08 Fri 10/10/08 135 Hotel Tower Level 8 183 days Wed 1/23/08 Fri 10/10/08 136 Fri/R/P Structural Concrete 13 days Fri 10/10/08 Fri 10/10/08 139 Hotel Tower Level 8 183 days Wed 1/	123		Ballroom B Roof	50 days	Wed 2/27/08	Tue 5/6/08										
126 Image: Section of the sectin of	124		Metal Stud Walls	15 days	Fri 5/9/08	Thu 5/29/08								I		
127 Image: Mechanical/Plumbing Devices 196 days Wed 3/26/08 Wed 1/224/08 128 Finishes 110 days Mon 7/26/08 Fri 12/26/08 129 HVAC Startup 23 days Wed 1/16/08 Fri 12/26/08 130 Area Punchilst and Substantial Completion 15 days Wed 1/21/108 Tu 1/21/908 131 Hotel Tower Level 6 183 days Wed 1/21/108 Tu 1/21/08 132 F/R/P Structural Concrete 133 days Wed 1/23/08 Fri 9/26/08 133 MEP Systems 186 days Fri 10/3008 Fri 9/19/08 134 Finishes 183 days Wed 1/23/08 Fri 10/3008 135 Hotel Tower Level 7 183 days Wed 1/23/08 Fri 10/3008 136 F/R/P Structural Concrete 12 days Tu 2/12/08 Wed 2/27/08 137 MEP Systems 161 days Wed 1/3008 Fri 10/3008 138 Finishes 183 days Wed 1/3008 Fri 10/3008 139 Hotel Tower Level 8 183 days Mon 3/24/08 Wed 3/26/08 140 F/R/P Structural Concrete	125		Area J Health Club Level Finishes	215 days		Tue 1/20/09								—	-	
128 ■ Finishes 110 days Mon 7/28/08 Fri 12/26/08 129 ■ HVAC Startup 23 days Wed 11/19/08 Fri 12/19/08 130 ■ Area Punchilist and Substantial Completion 115 days Wed 11/19/08 Fri 12/19/08 131 Hotel Tower Level 6 183 days Wed 11/16/08 Fri 9/26/08 132 ■ F/R/P Structural Concrete 13 days Thu 1/31/08 Mon 7/28/08 133 ■ Finishes 183 days Wed 11/16/08 Fri 9/19/08 134 ■ Finishes 183 days Wed 12/208 Wed 12/208 135 ■ Hotel Tower Level 7 183 days Wed 12/208 Fri 10/3008 135 ■ Finishes 183 days Wed 1/23/08 Fri 10/3008 136 ■ Finishes 183 days Wed 1/23/08 Fri 10/3008 139 Hotel Tower Level 8 183 days Wed 1/30/08 Fri 10/10/08 140 ■ F/R/P Structural Concrete 13 days Mon 2/25/08 Mon 3/24/08 142 ■ Finishes <				116 days		Wed 12/24/08										
129 HVAC Startup 23 days Wed 11/19/08 Fri 12/19/08 130 Area Punchist and Substantial Completion 15 days Wed 12/31/08 Tue 1/20/09 131 Hotel Tower Level 6 183 days Wed 1/1/19/08 Fri 12/19/08 Fri 12/19/08 132 F/R/P Structural Concrete 13 days Thu 1/31/08 Mono 2/18/08 Fri 9/26/08 133 MEP Systems 166 days Wed 1/16/08 Fri 9/26/08 Fri 9/26/08 134 Finishes 183 days Wed 1/23/08 Fri 10/3/08 Fri 9/26/08 135 Hotel Tower Level 7 183 days Wed 1/23/08 Fri 10/3/08 Fri 9/26/08 135 Hotel Tower Level 7 183 days Wed 1/23/08 Fri 10/3/08 Fri 10/3/08 136 F/R/P Structural Concrete 12 days Tue 2/12/08 Wed 9/24/08 Fri 10/10/08 138 Finishes 183 days Wed 1/30/08 Fri 10/10/08 Fri 10/10/08 140 F/R/P Structural Concrete 16 days Wed 3/5/08 Fri 10/10/08 Fri 10/10/08 142 Finishes 183 days Wed 3/5/08 Fri 10/1	127		Mechanical/Plumbing Devices	196 days	Wed 3/26/08	Wed 12/24/08)	
130 Image: Area Punchlist and Substantial Completion 15 days Wed 12/31/08 Tue 1/20/09 131 Hotel Tower Level 6 183 days Wed 1/16/08 Fri 9/26/08 132 Image: Fri PS Structural Concrete 13 days Thu 1/31/08 Mon 2/18/08 133 MEP Systems 166 days Fri 9/19/08 Fri 9/19/08 134 Frik/P Structural Concrete 12 days Tue 2/12/08 Wed 2/27/08 135 Hotel Tower Level 7 183 days Wed 1/16/08 Fri 10/308 136 Fr/R/P Structural Concrete 12 days Tue 2/12/08 Wed 2/27/08 137 MEP Systems 161 days Wed 1/30/08 Fri 10/10/08 139 Hotel Tower Level 8 183 days Wed 1/30/08 Fri 10/10/08 140 Fr/R/P Structural Concrete 13 days Fri 2/22/08 Tue 3/11/08 141 MEP Systems 153 days Wed 3/5/08 Fri 10/10/08 142 Finishes 183 days Wed 3/5/08 Fri 10/10/08 144 Fr/R/P Structural Concrete 14 days Wed 3/5/08 Fri 10/10/08 144			Finishes	110 days	Mon 7/28/08	Fri 12/26/08										
131 Hotel Tower Level 6 183 days Wed 1/16/08 Fri 9/26/08 132 F/R/P Structural Concrete 13 days Thu 1/31/08 Mon 2/18/08 133 MEP Systems 166 days Fri 2/1/08 Fri 9/19/08 134 Finishes 183 days Wed 1/16/08 Fri 9/19/08 135 Hotel Tower Level 7 183 days Wed 1/23/08 Fri 10/3/08 136 F/R/P Structural Concrete 12 days Wed 2/13/08 Wed 9/2/08 137 MEP Systems 161 days Wed 2/13/08 Fri 10/3/08 139 Hotel Tower Level 8 183 days Wed 1/23/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Fri 2/208 Tue 3/11/08 141 MEP Systems 153 days Mon 2/25/08 Wed 9/2/08 142 Finishes 183 days Wed 3/5/08 Fri 10/1/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days <			HVAC Startup	23 days	Wed 11/19/08									(
132 F/R/P Structural Concrete 13 days Thu 1/31/08 Mon 2/18/08 133 MEP Systems 166 days Fri 2/1/08 Fri 9/19/08 134 Finishes 183 days Wed 1/12/08 Fri 10/3/08 135 Hotel Tower Level 7 183 days Wed 1/2/08 Fri 10/3/08 136 F/R/P Structural Concrete 12 days Tue 2/12/08 Wed 2/2/708 137 MEP Systems 161 days Wed 1/2/3/08 Fri 10/3/08 139 Hotel Tower Level 8 183 days Wed 1/2/3/08 Fri 10/10/008 140 F/R/P Structural Concrete 13 days Fri 12/2/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Wed 1/3/0/08 Fri 10/10/08 141 MEP Systems 163 days Wed 3/5/08 Fri 10/17/08 142 Finishes 183 days Wed 3/5/08 Fri 10/17/08 143 Hotel Tower Level 9 163 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 External Tasks External Lancaster Coun	130		Area Punchlist and Substantial Completion	15 days	Wed 12/31/08									•	Č	
133 MEP Systems 166 days Fri 2/1/08 Fri 9/19/08 134 Finishes 183 days Wed 1/16/08 Fri 9/26/08 135 Hotel Tower Level 7 183 days Wed 1/23/08 Fri 10/3/08 136 F/R/P Structural Concrete 12 days Tue 2/12/08 Wed 2/27/08 137 MEP Systems 161 days Wed 2/21/08 Wed 2/27/08 138 Finishes 183 days Wed 1/23/08 Fri 10/3/08 138 Finishes 183 days Wed 1/23/08 Fri 10/3/08 139 Hotel Tower Level 8 183 days Wed 1/23/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Fri 10/2/08 Wed 9/24/08 141 MEP Systems 153 days Mon 2/25/08 Wed 9/24/08 142 Finishes 183 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 Project Summary External Tasks External Tasks	131			183 days	Wed 1/16/08	Fri 9/26/08								— —		
134 Finishes 183 days Wed 1/16/08 Fri 9/26/08 135 Hotel Tower Level 7 183 days Wed 1/23/08 Fri 10/3/08 136 F/R/P Structural Concrete 12 days Tue 2/12/08 Wed 2/27/08 137 MEP Systems 161 days Wed 2/13/08 Wed 9/24/08 138 Finishes 183 days Wed 1/3/08 Fri 10/10/08 139 Hotel Tower Level 8 183 days Wed 1/3/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Mon 2/25/08 Wed 9/24/08 141 MEP Systems 153 days Mon 2/25/08 Wed 9/24/08 142 Finishes 183 days Wed 1/30/08 Fri 10/10/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 Fin count y Convention Center Milestone			F/R/P Structural Concrete	13 days	Thu 1/31/08	Mon 2/18/08								Ī		
135 Hotel Tower Level 7 183 days Wed 1/23/08 Fri 10/3/08 136 F/R/P Structural Concrete 12 days Tue 2/12/08 Wed 2/27/08 137 MEP Systems 161 days Wed 2/13/08 Wed 9/24/08 138 Finishes 183 days Wed 1/23/08 Fri 10/3/08 138 Finishes 183 days Wed 1/23/08 Fri 10/3/08 138 Finishes 183 days Wed 1/23/08 Fri 10/3/08 139 Hotel Tower Level 8 183 days Wed 1/23/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Fri 2/22/08 Tue 3/11/08 141 MEP Systems 153 days Mon 2/25/08 Wed 9/24/08 142 Finishes 183 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 Fri 0x curvetion Center Lan caster , PA			MEP Systems	166 days	Fri 2/1/08	Fri 9/19/08										
136 F/R/P Structural Concrete 12 days Tue 2/12/08 Wed 2/27/08 137 MEP Systems 161 days Wed 2/13/08 Wed 9/24/08 138 Finishes 183 days Wed 1/30/08 Fri 10/3/08 139 Hotel Tower Level 8 183 days Wed 1/30/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Fri 2/22/08 Tue 3/11/08 141 MEP Systems 153 days Mon 2/25/08 Wed 9/24/08 142 Finishes 153 days Mon 2/25/08 Wed 9/24/08 142 Finishes 163 days Wed 3/5/08 Fri 10/10/08 143 Hotel Tower Level 9 163 days Wed 3/5/08 Fri 10/10/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 Fri tott Hotel at Penn Square and Lancaster County Convention Center Split Progress Milestone Summary External Milestone Deadline	134		Finishes	183 days	Wed 1/16/08	Fri 9/26/08										
137 MEP Systems 161 days Wed 2/13/08 Wed 9/24/08 138 Finishes 183 days Wed 1/23/08 Fri 10/3/08 139 Hotel Tower Level 8 183 days Wed 1/30/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Fri 2/22/08 Tue 3/11/08 141 MEP Systems 153 days Mod 1/25/08 Wed 9/24/08 142 Finishes 153 days Wed 1/30/08 Fri 10/10/08 142 Finishes 183 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 Fri 10/1 rows Split External Milestone Deadline 144 Ean caster , PA Summary Extern	135		Hotel Tower Level 7	183 days	Wed 1/23/08									~~ ~		
138 Finishes 183 days Wed 1/23/08 Fri 10/3/08 139 Hotel Tower Level 8 183 days Wed 1/30/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Fri 2/22/08 Tue 3/11/08 141 MEP Systems 153 days Wed 1/30/08 Fri 10/1/108 142 Finishes 163 days Wed 3/5/08 Fri 10/1/108 142 Finishes 163 days Wed 3/5/08 Fri 10/1/108 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 144 Fri 10/1 Person Fri 10/1 Person External Tasks Lancaster County Convention Center Milestone Deadline Lancaster, PA Split Deadline Deadline <	136			12 days	Tue 2/12/08	Wed 2/27/08								Ĩ		
139 Hotel Tower Level 8 183 days Wed 1/30/08 Fri 10/10/08 140 F/R/P Structural Concrete 13 days Fri 2/22/08 Tue 3/11/08 141 MEP Systems 153 days Mon 2/25/08 Wed 9/24/08 142 Finishes 183 days Wed 1/30/08 Fri 10/10/08 142 Finishes 183 days Wed 3/5/08 Fri 10/10/08 143 Hotel Tower Level 9 163 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 Task Marriott Hotel at Penn Square and Lancaster County Convention Center Milestone Milestone Milestone Milestone Summary Deadline Deadline	137		MEP Systems	161 days	Wed 2/13/08	Wed 9/24/08										
140 F/R/P Structural Concrete 13 days Fri 2/22/08 Tue 3/11/08 141 MEP Systems 153 days Mon 2/25/08 Wed 9/24/08 142 Finishes 183 days Wed 1/30/08 Fri 10/10/08 143 Hotel Tower Level 9 163 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 Marriott Hotel at Penn Square and Lancaster County Convention Center Task Progress Milestone Milestone Milestone Deadline Summary Milestone Deadline Image: Stress of the s	138		Finishes	183 days	Wed 1/23/08	Fri 10/3/08										
141 MEP Systems 153 days Mon 2/25/08 Wed 9/24/08 142 Finishes 183 days Wed 1/30/08 Fri 10/10/08 143 Hotel Tower Level 9 163 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 Marriott Hotel at Penn Square and Lancaster County Convention Center Task Project Summary Lancaster, PA Milestone Milestone Deadline	139		Hotel Tower Level 8	183 days		Fri 10/10/08										
142 Finishes 183 days Wed 1/30/08 Fri 10/10/08 143 Hotel Tower Level 9 163 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 Image: Concret for the state stat				13 days										Ī		
143 Hotel Tower Level 9 163 days Wed 3/5/08 Fri 10/17/08 144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 Marriott Hotel at Penn Square and Lancaster County Convention Center Lancaster, PA Task Progress Milestone Milestone Deadline Summary Summary Deadline			-													
144 F/R/P Structural Concrete 14 days Wed 3/5/08 Mon 3/24/08 I I I Marriott Hotel at Penn Square and Lancaster County Convention Center Task Project Summary External Tasks External Milestone External Milestone Deadline I																
Marriott Hotel at Penn Square and Lancaster County Convention Center Task Project Summary Milestone External Milestone External Milestone Summary Summary Deadline				-												
Marriott Hotel at Penn Square and Lancaster County Convention Center Lancaster, PA Split External Tasks Split Progress External Milestone Summary Summary Deadline	144		F/R/P Structural Concrete	14 days	Wed 3/5/08	Mon 3/24/08								Į		
Marriott Hotel at Penn Square and Lancaster County Convention Center Lancaster, PA Split External Tasks Split Progress External Milestone Summary Summary Deadline					Task			Proie	ct Sum	many						
Lancaster, PA Lancaster, PA Lancaster, PA Lancaster, PA						-	_									
Lancaster, PA Milestone Deadline	M	агг	iott Hotel at Penn Square	and	-											
Lancaster, PA Milestone Deadline	La	anca	aster County Convention C	enter	Progress			Exter	nal Mile	estone	\diamond					
			-		Milestone	♦		Dead	lline		$\hat{\mathbf{v}}$					
					Summary	∇										
Page 4					Page 4											

ID	0	Task Name	Duration	Start	Finish	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
145	Ē	MEP Systems	154 days	Thu 3/6/08	Tue 10/7/08										
146		Finishes	74 days		Fri 10/17/08										
147	<u> </u>	Hotel Tower Level 10	160 days	Mon 3/17/08	Fri 10/24/08										
148		F/R/P Structural Concrete	12 days	Mon 3/17/08	Tue 4/1/08								I		
	T	MEP Systems	151 days	Tue 3/18/08	Tue 10/14/08										
150		Finishes	74 days	Tue 7/15/08	Fri 10/24/08										
151		Hotel Tower Level 11	157 days	Thu 3/27/08	Fri 10/31/08										
152		F/R/P Structural Concrete	13 days	Thu 3/27/08	Mon 4/14/08								I		
153		MEP Systems	148 days	Fri 3/28/08	Tue 10/21/08										
154		Finishes	74 days	Tue 7/22/08	Fri 10/31/08										
155	1	Hotel Tower Level 12	154 days	Tue 4/8/08	Fri 11/7/08									I	
156		F/R/P Structural Concrete	11 days	Tue 4/8/08	Tue 4/22/08								I		
157		MEP Systems	145 days	Wed 4/9/08	Tue 10/28/08										
158		Finishes	74 days	Tue 7/29/08	Fri 11/7/08										
159		Hotel Tower Level 14	151 days	Fri 4/18/08	Fri 11/14/08									1	
160		F/R/P Structural Concrete	12 days	Fri 4/18/08	Mon 5/5/08								Ī		
161		MEP Systems	142 days	Mon 4/21/08	Tue 11/4/08										
162		Finishes	88 days	Wed 7/16/08	Fri 11/14/08										
163		Hotel Tower Level 15	148 days	Wed 4/30/08	Fri 11/21/08									,	
		F/R/P Structural Concrete	13 days		Fri 5/16/08								Ì		
165		MEP Systems	139 days		Tue 11/11/08										
166		Finishes	74 days		Fri 11/21/08										
167		Hotel Tower Level 16	167 days	Mon 5/12/08	Tue 12/30/08									▶	
168		F/R/P Structural Concrete	12 days	Mon 5/12/08	Tue 5/27/08								Ī		
169		MEP Systems	157 days	Tue 5/13/08	Wed 12/17/08										
170		Finishes	77 days	Mon 9/15/08	Tue 12/30/08									1	
171		Hotel Tower Level 17	145 days	Thu 5/22/08	Wed 12/10/08									2	
172		F/R/P Structural Concrete	13 days		Mon 6/9/08								Ĩ		
173		MEP Systems	133 days		Tue 11/25/08										
174		Finishes	77 days	Tue 8/26/08	Wed 12/10/08										
175		Hotel Tower Level 18	143 days	Wed 6/4/08	Fri 12/19/08									2	
176		F/R/P Structural Concrete	13 days	Wed 6/4/08	Fri 6/20/08								Ì		
		MEP Systems	139 days		Tue 12/16/08										
		Finishes	71 days		Fri 12/19/08										
179		Hotel Tower Level 19 (Presidential Suite)	143 days		Wed 12/31/08									7	
180		F/R/P Structural Concrete	12 days	Mon 6/16/08	Tue 7/1/08								Į		
				T 1			Durin								
				Task				ct Sum							
M	агг	iott Hotel at Penn Square	and	Split			Exter	nal Tas	sks						
		aster County Convention Co		Progress			Exter	nal Mile	estone	\diamond					
	•	Lancaster, PA		Milestone	♦		Dead	line		$\hat{\nabla}$					
				Summary	∇										
				Page 5											
				<u> </u>											

	0		Duration	Start	Finish	2001	2002	2005					
101		MEP Systems	134 days	Tue 6/17/08	Fri 12/19/08								
182		Finishes	77 days	Tue 9/16/08	Wed 12/31/08								
183		Tower Mechanical Roof Plan	120 days	Thu 6/26/08	Wed 12/10/08								
184		F/R/P Structural Concrete	16 days	Thu 6/26/08	Thu 7/17/08							I	
185	111	Mechanical Systems	98 days	Mon 7/21/08	Wed 12/3/08								
186		Finishes	48 days	Mon 10/6/08	Wed 12/10/08								
187	II	Project Substantial Completion	0 days	Wed 12/31/08	Wed 12/31/08								12/31
188		Tower Punchlist Work	77 days	Fri 10/3/08	Mon 1/19/09								
				Task			Projec	ct Sumr	mary			1	
		iott Hotel at Penn Square :	and	Task Split				ct Sumr nal Tas	-			j 1	
		iott Hotel at Penn Square a		Split			Exter	nal Tas	ks			J	
		aster County Convention Cen		Split Progress			Extern	nal Tas nal Mile	ks estone			J 2	
				Split Progress Milestone			Exter	nal Tas nal Mile	ks estone	\$ •			
		aster County Convention Cen		Split Progress			Extern	nal Tas nal Mile	ks estone			j	

Detailed Project Schedule Summary

A detailed project schedule was developed for the Marriott Hotel at Penn Square and Lancaster County Convention Center project to provide a graphic approach towards the phasing and sequencing of construction activities used for the project.

The design phase for the project took place from July '02 – April '04. The project faced challenges from April '04 till approximately May '06, where controversy and opposition tried to derail the construction of the public/private project, along with Owners obtaining permanent financing for the project. After the design phase and procurement of construction activities, and the year and a half of dormancy the project faced due to the challenges, the demolition of the old Watt & Shand department store took place from Oct. '05 – Sept. '06. The construction is scheduled to be substantially complete by Dec. 31st 2008. Below is a brief summary of the attached detailed project schedule. Also see Appendix A for the project phasing plans to help understand the methodology of construction. The project is broken down into areas and floors (for the hotel tower) of construction due to the size of the project and the different crews and systems used for the Hotel versus the Convention Center. Each area or floor is assigned a completion date to allow for areas of the project to be complete without relying on other areas that will be constructed later, this approach facilitates testing of equipment, final cleaning and acceptance of work in place during construction.

Design Phase: July 24, 2002 - May 12, 2004

Phase 1: Site Prep:

Oct. 10, 2005 - Sept. 29, 2006 Abatement and Demolition

Façade Stabilization .

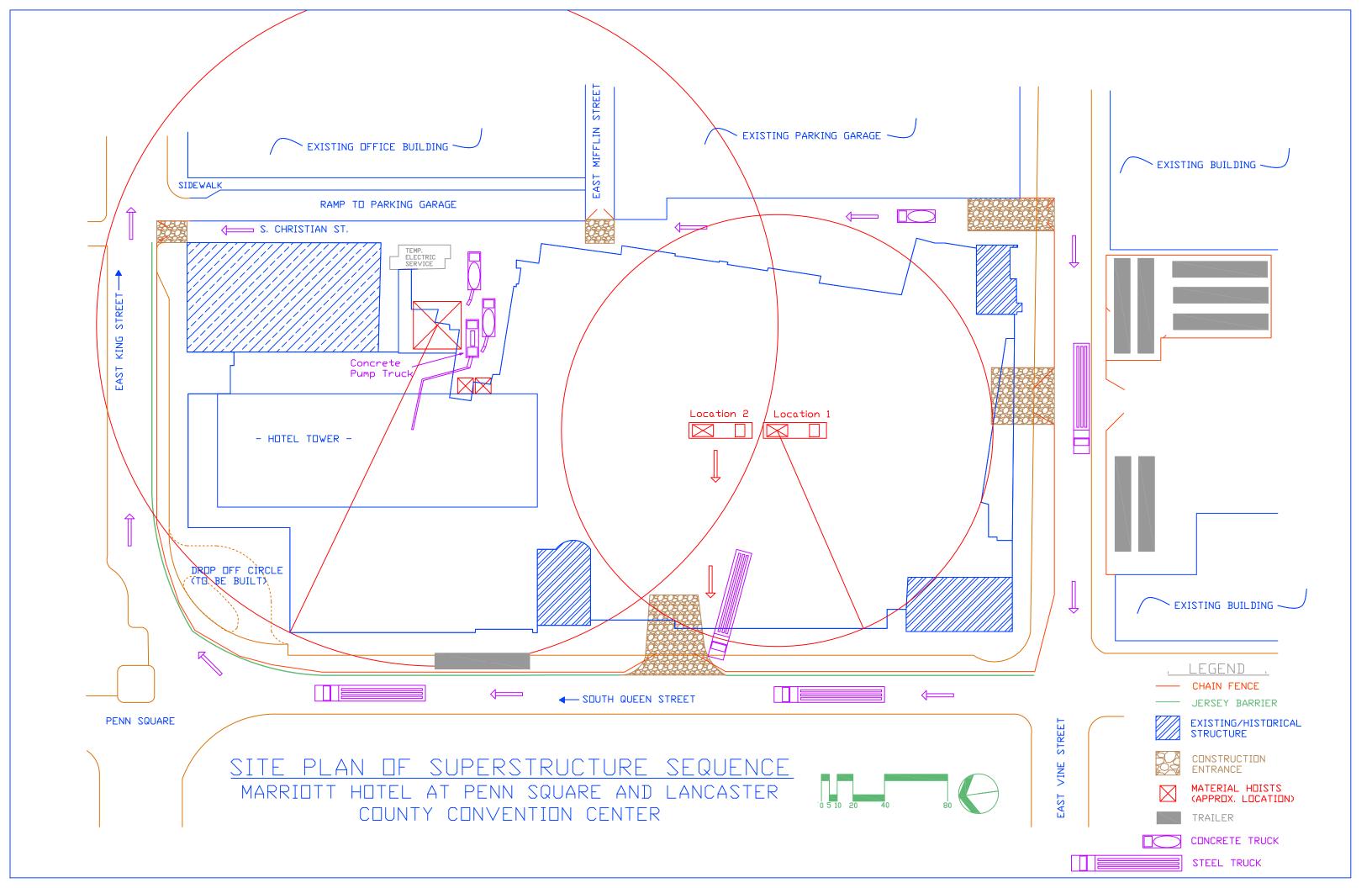
Phase 2: Construction: June 6, 2006 – Dec. 31, 2008

- Area A Museum Level
- Area B Convention Entry .
- Area D Exhibit Hall .
- Area C Exhibit Hall "B" •
- Area E Mechanical Room and Laundry Area .
- Area F Hotel Lobby Area .
- Area G Ballroom "A"
- Area H Ballroom "B" •
- Area I Meeting and Admin Area •
- Area J Health Club Level
- Hotel Tower Level 6 .
 - Thru -
- Hotel Tower Level 19 .
- Tower Mechanical Roof Level
- Substantial Completion
- Punchlist Work

Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

Site Plan for Superstructure Phase

See the following 11x17 sheet for the site plan of the superstructure construction phase.



Site Plan Summary

The attached site plan briefly shows how the contractors will erect the superstructure for the project. Not shown on the plan is an off-site material storage area that the contractors use to store and stage material prior to delivery to the site. This off-site material storage area is located east of the site, approximately one mile east on E. King. St, see Appendix B.

"Two Half's" to the Project

The project can be discussed in terms of the "North Half" of the site and the "South Half" of the site. The "North Half" is the hotel part of the project which is entirely a cast-in-place posttensioned concrete structure except for the roof over the podium, which is made of deep long span joist. The "South Half" of the site is the convention center part of the project. The convention center is a cast-in-place concrete structure for the museum and convention entry levels, once to the exhibit levels it becomes a structural steel structure. The different materials of the structure greatly influence the means and methods of construction.

Superstructure Sequence

For the "North Half" of the site, a tower crane is to be used to handle materials to erect the cast-in-place concrete structure. The tower crane was sized and to enable a reach to the northwest corner of the building. Along with the tower crane, two material hoists will be used to also help transport men and materials up the tower during construction. The tower crane and hoists will be used to transport the forms and men to form the structure, which is to be all stick-formed. The concrete will be placed by a boom style pump truck for the lower floors of the building, then when it is no longer applicable to use a boom style concrete pump truck a permanent stand pipe will be installed into the tower of the building and concrete will be pumped up the building through the standpipe and then placed with a hose at the end of the stand pipe. During the placing of concrete for the lower floors the boom style pump truck will need to move around the site depending on the location of the required concrete pour. For the attached site plan, the concrete pump is located near the tower which will be near the location of the concrete standpipe.

The "South Half" of the site utilizes both a concrete and steel structure. As stated above, the museum and convention entry levels are cast-in place concrete. To erect the concrete in this area, a 100 ton mobile crane is used to transport formwork, and place concrete with a bucket for small pours (columns). A concrete pump truck is primarily used to place the concrete for the "South Half". Above the Exhibit hall floor the superstructure transitions to steel, to enable the open floor plan and long spans. To erect this steel the steel contractor will use a 240 Ton crane. The erection will require multiple mobilizations due to the project configuration. The first series of mobilizations will be to erect sequences 01 thru 10 (see Figure 1 below). The crane will mobilize at sequence 02 to erect sequence 01 and 02, then remobilize where sequence 03 is located to erect sequences 03 and 04, then the crane will move out of the building footprint to finish erecting sequences 05 thru 10, remobilizing as necessary. The second series of crane mobilizations will be required to erect the steel for the roof of the podium, sequences 11-13 and the Convention Center roof that is sloped away from the tower, sequences 14, 15, 16 and 17. Sequence 17 is located above the north-east corner of sequence 16. The attached site plan reflects the period when the 240 ton mobile crane mobilizes in sequence 02 to erect sequences 01 and 02. The deliveries of steel for the project will arrive on South Queen St. The steel will be picked directly from the truck when applicable and the trucks will need to back onto the site to allow the crane to reach them. A smaller crane/lift will also be used to remove the steel from the trucks to

shake it out to field assemble larger pieces of steel mainly the large bow-string trusses that will arrive on site in three pieces.



Figure 1. Steel Erection Sequence

Critique of the Contractor Layout

The "North Half" of the site is very congested in having the material hoists, tower crane, and concrete standpipe and thus concrete deliveries all to the same area. The situation came about due to the design locating the material hoists on an elevated structural concrete slab, and thus could not support the loads of the material hoists without shoring being in place throughout the material hoist duration. The only other feasible location for the material hoist was determined to be near the tower crane, to allow for the hoists to be near the tower. To help alleviate some of the congestion of these three activities the concrete standpipe could be moved to the north-east corner of the tower (where the hoists were originally located). This would require the concrete trucks to come in on King St, a lane of King. St. would need to be closed to allow for the trucks maintain a steady flow of concrete.

Assemblies Estimate

The building enclosure cost was estimated for the project using an assemblies estimate for each type of exterior wall and roof construction. The Hotel utilizes two types of exterior walls; the architectural precast panels with 3-5/8" metal stud back up, and the existing terracotta and marble Watt and Shand façade which is to be stabilized and restored. On top of the hotel tower, the roof assembly is comprised EPDM with 4" of rigid insulation on a cast in place concrete slab, along with EPDM roofing with rigid insulation on acoustical metal deck on top of the joists on the podium roof. On the other hand, the Convention Center uses four main wall types and two types of roof construction. A face brick assembly with metal studs comprises the majority of the façade, there is also EIFS and metal panels both on metal studs. Mixed in amongst the various wall types are Traco series windows and glass curtain wall systems at all the major entrances.

See the following sheet for the building enclosure estimate.

Upon review of the assemblies estimate it can clearly be seen that restoring an existing façade is extremely expensive – 10x more expensive then constructing a new wall with EIFS and metal studs. Due to the façade's historical importance to the Lancaster area as being part of the streetscape for over 100 years the cost can be justified to maintain and restore it. As part of maintaining a high level of quality on the project the owner's decided to keep the architectural precast façade even when presented with potential large cost savings by switching to an alternative such as a brick façade that is almost half the cost, or the EIFS which is approximately one-third the cost of the architectural precast. The cheaper facades of EIFS and metal panels are less used on the project and located on the rear of the building near the loading docks where they will not be seen by the public. In using these lower cost alternatives it does help reduce the overall cost of the building enclosure.

See Appendix E for notes of take off quantities.

Assumptions:

- 1. Precast panels price is based off 10x10 panel size, aggregate finish, 2in of rigid insulation, for high rise construction.
- 2. A standard 4" metal stud size is used for the Convention Center wall types.
- 3. An averaged allowance was used to estimate the cost of the glass and glazing in the façade (\$50/sf)

Marriott Hotel at Penn Square and Lancaster County Convention Center Assemblies Estimate of Building Enclosure

	Wall Types	Quantity (SF)	Cost/SF	Cost
B2010	Architectural precast concrete panels welded to embeds in cast in place concrete floor slabs with 3 5/8" metal stud back up, batt insulation (R-19)	54,753	\$45	\$2,463,885
F1020	Existing façade of Watt & Shand department store, to be restored. (includes stabilization)	30,572	\$175	\$5,350,100
B2010	Brick face with 4" metal stud backup with bituminous damproofing on 5/8" glass mat gysum sheating with batt insulation (R-19)	35,322	\$24	\$847,728
B2010	EIFS 3" thick on 5/8" glass mat gysum sheathing with 3 5/8" batt insulation (R-19) on 4" metal studs	14,660	\$17.50	\$256,550
B2010	Metal panels on 4" metal studs with bituminous damproofing on 5/8" glass mat gysum sheating and batt insulation (R-19)	1,894	\$15	\$28,410
B2020	Traco Windows (7900 series) / Glass curtainwall system	38,448	\$50	\$1,922,400
	Wall Total:	175,649	\$61.88	\$10,869,073
	Roof Types	Quantity (SE)	0 //05	Cost
		Quantity (SF)	Cost/SF	0031
B1020	EPDM roofing - 4" minimum rigid insulation (R-22) with additional tapered insulation for drainage on painted acoustical metal deck	38,000	\$20	\$760,000
	(R-22) with additional tapered insulation for			
B1020	 (R-22) with additional tapered insulation for drainage on painted acoustical metal deck EPDM roofing - 4" minimum rigid insulation (R-22) with additional tapered insulation for 	38,000	\$20	\$760,000
B1020 B1020 B1020	 (R-22) with additional tapered insulation for drainage on painted acoustical metal deck EPDM roofing - 4" minimum rigid insulation (R-22) with additional tapered insulation for drainage on cast-in-place concrete slab PVC roofing, applied decorative rib at 5' oc, 4" of rigid insulation (R-22) on 3 1/2" acoustical metal deck with acoustical batts; 	38,000 12,000	\$20 \$20	\$760,000 \$240,000

Detailed Structural System Estimate

A detailed estimate of the structural system was performed. The cost information associated with the quantities from the estimate is provided by RS Means – Building Construction Cost Data – 2008. The Hotel and Convention Center is a combination of a steel frame and cast-in-place concrete structure, thus the estimate is broken down accordingly. Below is a summary of totals from the structural estimate.

Concrete	
Caissons	\$1,338,180
Retaining Walls	\$1,491,769
Slab on Grade	\$396,753
Footings	\$171,668
Shear walls (Foundation)	\$190,008
Elevator/Shear Walls	\$1,737,709
Concrete Beams	\$694,783
Columns	\$2,522,568
Elevated Structural Slabs	\$6,605,692
Concrete Total:	\$15,149,130
Steel	
Columns	\$384,600
Base Plates	\$8,750
Braces	\$73,530
Beams	\$999,200
Trusses	\$1,453,788
Joists	\$1,459,260
Acoustical Metal Decking	\$495,000
Steel Total:	\$4,874,128
Total:	\$20,023,258

The steel contract for the project has a value of \$7,986,000 (original contract value). The difference between the estimated total below and the contract value can be attributed to several reasons. First, the estimate above excludes the portico steel as a final design for the portico steel around the entrances has not been made available in time to be included in this estimate, though it should be noted that the allowance for the portico steel is substantial. Secondly, the multiple mobilizations needed to erect the steel increases the costs for the project, as mentioned previously. Lastly, the nelson studs for the project were excluded from the estimate.

The caisson contract for the project has a value of \$1,085,000 (original contract value), and the total for the estimate below is \$1,338,180. The difference can be attributed to the assumption made that all caissons are 60" diameter and 40' deep, while the caissons actually varied in size from 36"- 90" diameter and varied in depth (to meet intact rock requirements).

Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

The concrete contract for the project has a value of \$16,200,000 (original contract value), and the total concrete estimate below is \$15,149,130. The difference between these values is attributable to the exclusions made; the pool construction, embeds, and rock anchors in the caissons.

For the estimate performed the overall the structural system comes out to be **\$48.60 / SF**. (Keep in mind the exclusions that are made in this estimate.)

The following sheet includes a more detailed summary for the costs associated with the items listed above. The concrete costs are broken down to include the following items; concrete, placing, finishing, formwork, rebar, (re)shoring and PT cable costs.

Appendix C includes a listing of quantities associated with the concrete estimate. Appendix C is separated into three categories, category one is the foundation system (which includes caissons, retaining walls, slab on grade, footings and shear wall), category two includes beams and shear walls, and category three includes columns and elevated structural slabs. Appendix D includes a detailed listing of the steel for the estimate. The steel is categorized into columns, base plates, braces, beams, trusses, joists, and acoustical metal decking. R.S. Means cost data needed to be adjusted for the steel beams for the project, due to some of the complexities in the curved floor plans, which require curved beams.

Assumptions:

- 1. All concrete columns were assumed to be 24"x24" and a representative reinforcement layout was assumed typical for each story.
- 2. Each concrete column was assumed to have a drop panel of a size of 10'x10'x1'.
- 3. The concrete beams were assumed to be typical for each designation by a representative member size from the beam schedule. All beams were assumed to be 20' long.
- 4. The slab floor thicknesses were assumed constant throughout a floor for each story.
- 5. The shoring was based off a 6'x6' support layout pattern 36SF/shore.
- 6. Waste factors applied to the quantities were;

formwork 15%, concrete 10%, rebar 5%.

- 7. The shear walls were assumed typical for the four that run the full height of the structure and the four that do not.
- 8. Caissons were assumed to be typical in having a 60" diameter and a depth of 40'.
- 9. The 19th floor (Presidential Suite) was assumed typical of the other tower floors.

Exclusions:

- 1. Pool construction
- 2. Embeds, waterstops, keyways, expansion joints in concrete
- 3. Nelson studs
- 4. Rock anchors
- 5. Portico steel

Marriott Hotel at Penn Square and Lancaster County Convention Center Structural System Detailed Estimate

Concrete										
	Concrete	Placing	Finishing	Formwork	Rebar	Shoring	Reshoring	Slab Hardener	PT Cables	Totals
Caissons	\$704,000	\$113,920	-	\$0	\$520,260	-	-	-	-	\$1,338,180
Retaining Walls	\$293,520	\$90,502	-	\$1,055,134	\$52,613	-	-	-	-	\$1,491,769
Slab on Grade	\$190,000	\$53,568	\$19,220	\$0	\$133,965	-	-	-	-	\$396,753
Footings	\$71,760	\$16,146	-	\$57,727	\$26,035	-	-	-	-	\$171,668
Shearwalls (Foundation)	\$92,640	\$48,597	-	\$26,863	\$21,908	-	-	-	-	\$190,008
Elevator/Shear Walls	\$327,600	\$154,000	-	\$1,208,154	\$47,955	-	-	-	-	\$1,737,709
Concrete Beams	\$157,080	\$85,085	-	\$319,000	\$133,618	-	-	-	-	\$694,783
Columns	\$713,359	\$335,852	-	\$1,119,357	\$354,000	-				\$2,522,568
Elevated Structural Slabs	\$1,337,355	\$535,534	\$145,133	\$2,686,919	\$693,750	\$172,155	\$627,602	\$198,000	\$209,244	\$6,605,692
								Concrete	e Total:	\$15,149,130

Steel								
	Columns	Base Plates	Braces	Beams	Trusses	Joists	Acoustical Metal Decking	
Cost	\$384,600	\$8,750	\$73,530	\$999,200	\$1,453,788	\$1,459,260	\$495,000	\$4,874,128
							Steel Total:	\$4,874,128

Total Structural System: \$20,023,258

General Conditions Estimate

A general conditions estimate was performed for the project duration for the costs incurred by the Construction Manager. Below is a summary of the staffing costs, office costs and other operating costs.

	% on				
Staffing Cost	Project	Quantity	Unit	Total/Unit	Total
Project Executive	25	22	Month	\$20,800	\$114,400
Sr. Project Manager	100	22	Month	\$15,800	\$347,600
Project Manager	100	22	Month	\$11,800	\$259,600
Assistant Project Manager	100	22	Month	\$9,200	\$202,400
Quality Assurance Project Manager	100	22	Month	\$11,800	\$259,600
Cost Engineer	75	22	Month	\$9,200	\$151,800
Project Scheduler	10	22	Month	\$10,000	\$22,000
Project Coordinator	100	22	Month	\$7,500	\$165,000
V.P. Operations	80	22	Month	\$18,300	\$322,080
Sr. Project Superintendent	100	22	Month	\$15,000	\$330,000
Area Superintendent (Hotel)	100	15	Month	\$12,500	\$187,500
Area Superintendent (Convention Center)	100	22	Month	\$12,500	\$275,000
Safety Director	10	22	Month	\$10,000	\$22,000
Office Costs					
Jobsite Trailer		22	Month	\$500	\$11,000
Field Office Expenses; office equipment, supplies, telephone bill, lights and HVAC		22	Month	\$625	\$13,750
Rental Office for Management Staff		22	Month	\$3,500	\$77,000
Rental Office Expenses; office equipment, supplies, telephone bill, lights and HVAC		22	Month	\$625	\$13,750

Other Costs

Printing		412000	SF	\$0.22	\$90,640
Mailing/Shipping		22	Month	\$500	\$11,000
Travel	500 Miles	22	Month	0.45/Mile	\$4,950
Parking	5 Passes	22	Month	\$70/Pass	\$7,700

Totals		
	Staffing	\$2,658,980
	Costs:	
	Office	\$115,500
	Costs:	
	Other	\$114,290
	Costs:	
	Total:	\$2,888,770

Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

Typical "general conditions" type costs for the project have been distributed and assigned to the most suitable prime contractor. For example; the concrete contractor has the tower crane, the general trades contractor has the material hoists and clean-up, the electrical contractor has the temporary power and lighting, etc... Additionally the owner has taken the responsibility for the costs of the building permit and testing agency.

The following pages include an estimate for these "general conditions" type costs for the project. The costs associated with these items span across several different prime contractors' general conditions. These costs are worth consideration as many of them are directly related to the duration of the project. Typical fees and contingency allowances are also included in this chart as reference to judge the values used on the project. From above, the CM's cost total is \$2,888,770, which is equal to 2.75% of the construction cost for the project. Based on the range given in the chart, this is in the typical range for a CM's fee.

Marriott Hotel at Penn Square and Lancaster County Convention Center Typical General Conditions Costs

015113 - Tempor		Quantity	Unit	Cost/Unit	Total
015113.80.0100	Heat, incl. fuel and operation, per week, 12 hrs. per day	4,120	C.S.F.	\$16.25	\$401,700
015113.80.0350	Lighting, incl. service lamps, wiring & outliers, avg.	4,120	C.S.F.	\$27.75	\$114,330
015113.80.0400	Power for job duration incl. lighting, elevator, etc. avg.	4,120	C.S.F.	\$75.00	\$309,000
015213 - Field Of	fices and Sheds				
015213.20.0200	Trailer, furnishes, no hookups, 50'x12' per month	8	Each	\$410	\$3,280
015213.20.1200	Storage boxes, 20'x8', rent per month	8	Each	\$80.50	\$644
015213.40.0010	Field Office Expenses; office equipment, supplies, telephone bill, lights and HVAC	8 @ 20	Month	\$622.00	\$99,520
015416 - Tempor	ary Hoists				
015416.50.0100	Weekly Forklift Crew: All-terrain forklift, 45' lift, 35' reach, 9000lb. Capacity	10	Month	\$4,675	\$46,750
015419 - Tempor	ary Cranes				
015419.50.0500	80-ton	80	Day	\$2,800	\$224,000
015419.50.0600	100-ton	80	Day	\$4,625	\$370,000
015419.60.0100	Tower Crane, excludes concrete footing, Static tower crane, 130' high, 106' job, 6200lb. capacity	10	Month	\$34,700	\$347,000
015423 - Tempor	ary Scaffolding and Platforms				
015423.70.0090	Scaffolding: Building exterior, wall face, 1 to 5 stories, 6'-4" x 5' frames	500	C.S.F.	\$178	\$89,000
015436 - Equipm	ent Mobilization				
015436.50.2300 015439.70.0010	Over 75 ton equipment Small tools (as % of contractor's work, avg.)	25 \$50,000,000	Each	\$1,125 1.25%	\$28,125 \$625,000
0156 - Temporary					
015613.60.0200	Reinforced polyethylene 3 mils thick, white	60,000	SF	\$0.17	\$10,200
015613.90.0200	Winter protection; tarpaulins hung over scaffolding, 8 uses, not including scaffolding	40,000	SF	\$0.78	\$31,200
015623.10.0300	Stock units, 6' high, 8' wide, plain, buy	20	Each	\$480.00	\$9,600
015629.50.2200	Protection, sidewalks, 2"x12" planks	5,000	SF	\$2.04	\$10,200
0158 - Temporary	y Project Signage				
015813.50.0020	High intensity reflectorized, no posts, buy	100	SF	\$19.70	\$1,970
	on and Preparation				
017123.13.1200	Construction Layout; crew for layout of building, 3 person crew	8	Day	\$1,625	\$13,000

0174 - Construction and Waste Management

017413.20.0050	Cleanup of floor area, continuous, per day, during construction	10,300	M.S.F.	\$39.00	\$401,700
017413.20.0100	Final cleaning by GC at end of job	\$16,000,000	%	0.65%	\$104,000
019113 - Commis	ssioning				
019113.50.0100	Commissioning: Including performance verification, O&M, training	\$105,000,000		0.50% of project cost	\$525,000

Total

\$3,765,219

Typical Fees and Contingency Allowances

011131 - Fees		
011131.10.0010	Architectural Fees	6-16%
011131.20.0010	Construction Management Fees	2.5-4%
011131.30.0010	Engineering Fees	
	Electrical	4.1-10.1%
	Elevator	2.5-5%
	Food Service	8-12%
	Landscaping	2.5-6%
	Mechanical (Plumbing & HVAC)	4.1-10.1%
	Structural	1-2.5%
012116 - Conting	jency Allowances	
012116.50.0020	Conceptual stage	20%
012116.50.0050	Schematic stage	15%
012116.50.0100	Preliminary working drawings	10%
012116.50.0150	Final working drawings	3%
013113 - Project	Coordination	
013113.90.0010	Performance Bond	.60-2.5%

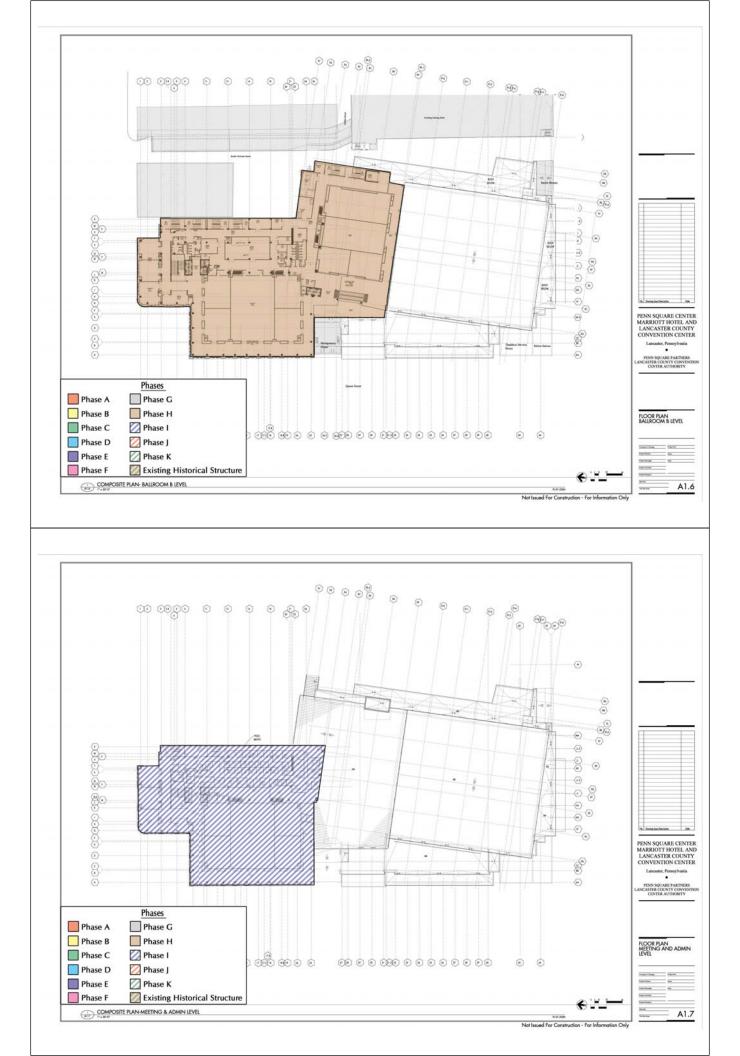
Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

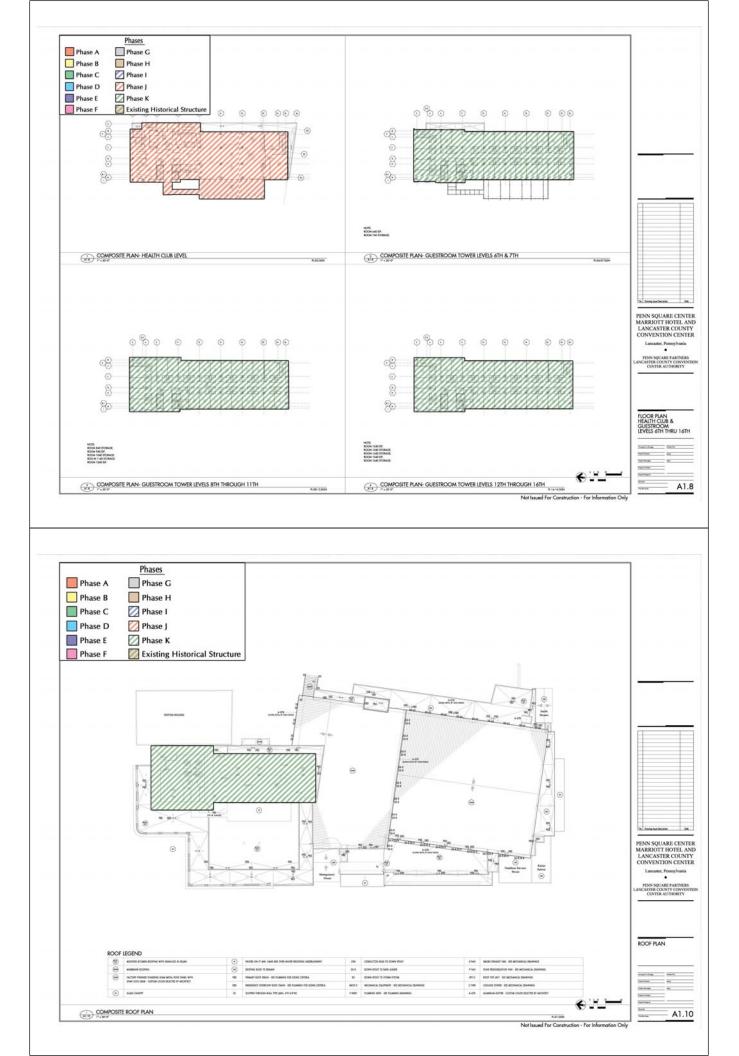
Appendix A

Attached are the color coded phasing plans.





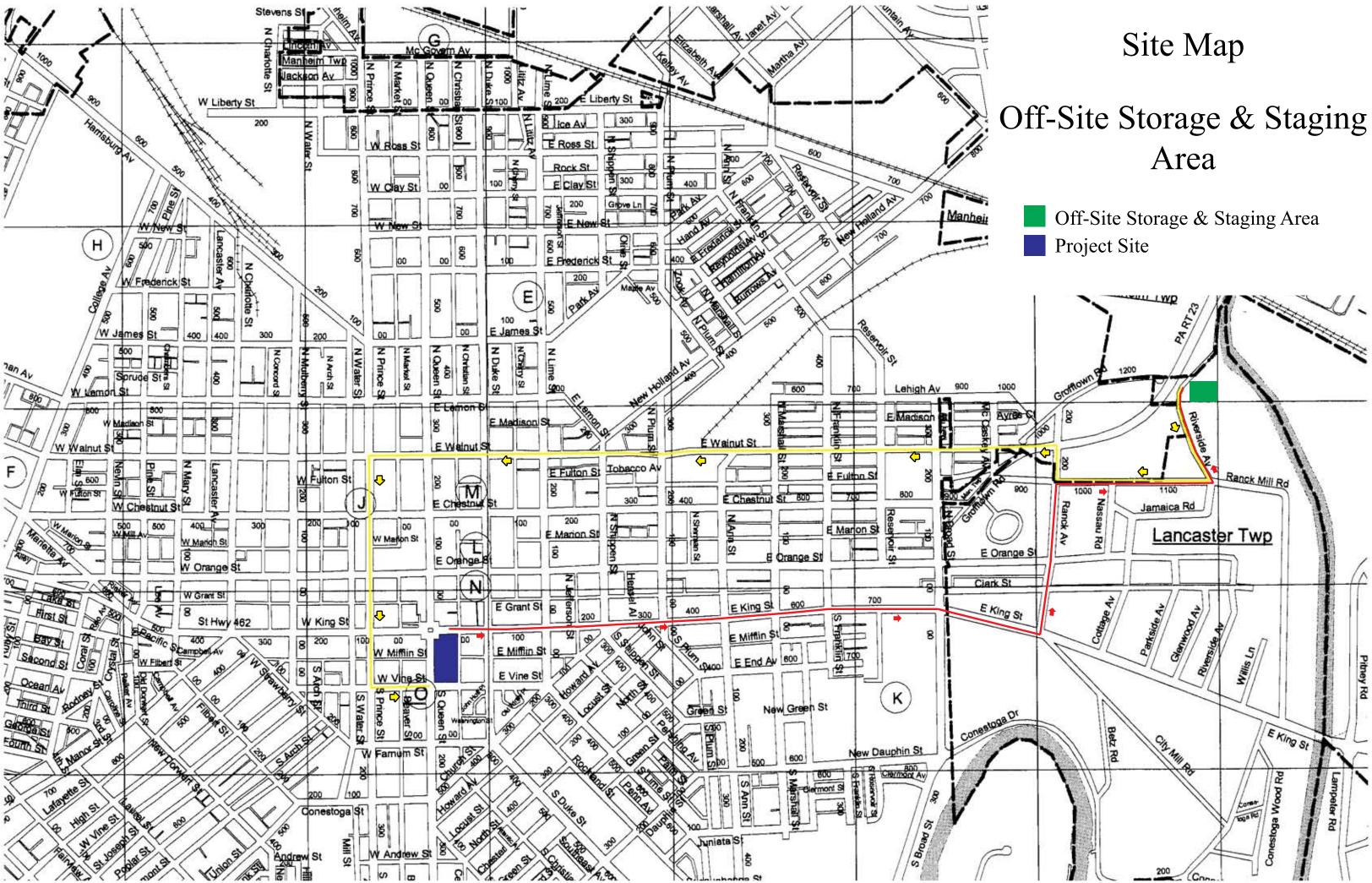




Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

<u>Appendix B</u>

Attached is the map of the off site storage location used for the project.



Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

<u>Appendix C</u>

Attached are the spreadsheets used for the detailed structural concrete estimate.

Marriott Hotel at Penn Square and Lancaster County Convention Center Structural Concrete Quantity Take Off and Estimate

0				Foundat	ion System					
Caissons			× · · · · · · · · · · · · · · · · · · ·							
Quantity	Diameter (in)	Length (ft)	Volume (ft ³)	Concrete (CY)	Vertical	Ties	Rebar (lbs)			
200	60	40	157079	5818	12 #10	#3 @12"	455600			
Retaining Wall				0						
Quantity	Width (ft)	Length (ft)	Height (ft)	Volume (ft ³)	Concrete (CY)	Formwork (SF)	Side A	Side B	Rebar (lbs)	
1	1	280	14	47040	1742	94080	#7 @ 18"	#7 @ 9"	32050	
1	1	200	9	1800	67	3600	#4 @ 9"	#4 @ 9"	4755	
1	1.166	1200	8	11200	415	19200	#4 @ 10"	#4 @ 10"	21375	
Slab On Grade	-									
Quantity	Area (ft ²)	Depth (ft)	Volume (ft ³)	Concrete (CY)	Horizontal	Rebar (lbs)				
1	12191	0.25	4064	151	#4 @12" EW	16336				
1	21850	0.333	7283	270	#4 @12" EW	29279				
1	29500	0.667	19667	729	#4 @12" EW	39530				
1	34100	0.333	11367	421	#4 @12" EW	45694				
Footings										
Quantity	Width (ft)	Length (ft)	Depth (ft)	Volume (ft ³)	Concrete (CY)	Formwork (SF)	Top Layer	Bot. Layer	Rebar (lbs)	
6	5	5	1.1667	175	6.5	140	5 #6 H	5 #6	900	
1	2.5	280	1	700	26	1400	2 #6 H	2 #6 H	1682	
1	2.5	1200	1	3000	111	6000	2 #6 H	2 #6 H	7210	
1	3	1200	3	10800	400	2400	4 #6 H	4 #6 H	14420	
Shearwalls										
Quantity	Width (ft)	Length (ft)	Depth (ft)	Volume (ft ³)	Concrete (CY)	Formwork (SF)	Vertical	Horizontal	Ties	Rebar (lbs)
4	17	17	15	17340	642	2176	50 #10	3 #5 @ 8"	#3	22000
5	8	8	5	1600	60	800	50 #10	3 #5 @ 8"	#3	2200

Marriott Hotel at Penn Square and Lancaster County Convention Center Structural Concrete Quantity Take Off and Estimate

Foundation System

		True Totals		With Waste Factors				
Item	Concrete (CY)	Formwork (SF)	Rebar(tons)	Concrete (CY)	Formwork (SF)	Rebar(tons)		
Caissons	5818	0	227.8	6400	0	239.2		
Retaining Wall	2224	116880	29.1	2446	134412	30.5		
Slab On Grade	1571	0	65.4	1728	0	68.7		
Footings	543.5	9940	12.1	598	11431	12.7		
Shearwalls	702	2976	12.1	772	3422	12.7		

Foundation System

	ltem	Concrete (CY)	\$/CY	Total
033105.35.0150	Caissons	6400	110	\$704,000
033105.35.0350	Retaining Wall	2446	120	\$293,520
033105.35.0150	Slab On Grade	1728	120	\$190,080
033105.35.0350	Footings	598	120	\$71,760
	Shearwalls	772		
033105.35.0350	Snearwaiis	112	120	\$92,640
	ltem	Placing (CY)	\$/CY	Total
033105.70.2100	Caissons	6400	17.80	\$113,920
033105.70.5100	Retaining Wall	2446	37.00	\$90,502
033105.70.4350	Slab On Grade	1728	31.00	\$53,568
033105.70.1950	Footings	598	27.00	\$16,146
033105.70.2650	Shearwalls	772	62.95	\$48,597
000100.70.2000	Oncar Wans	112	02.00	φ-10,007
	ltem	Finishing (SF)	\$/SF	Total
	Caissons			\$0
	Retaining Wall			\$0
033529.30.0125	Slab On Grade	31000	0.62	\$19,220
	Footings			\$0
	Shearwalls			\$0
	Item	Formwork (SF)	\$/SF	Total
004440 05 0550	Caissons	101110	7.05	\$0
031113.85.2550	Retaining Wall	134412	7.85	\$1,055,134
	Slab On Grade			\$0
031113.45.5150	Footings	11431	5.05	\$57,727
031113.85.2550	Shearwalls	3422	7.85	\$26,863
	ltem	Rebar(tons)	\$/Ton	Total
032110.60.0360	Caissons	239.2	2175	\$520,260
032110.60.0700	Retaining Wall	30.5	1725	\$52,613
032110.60.0600	Slab On Grade	68.7	1950	\$133,965
032110.60.0500	Footings	12.7	2050	\$26,035
032110.60.0700	Shearwalls	12.7	1725	\$21,908
		ltem		Total
		Caissons		\$1,338,180
		Caissons Retaining Wall		
		Caissons Retaining Wall Slab On Grade		\$1,338,180 \$1,491,769 \$396,833
		Caissons Retaining Wall Slab On Grade Footings		\$1,338,180 \$1,491,769
		Caissons Retaining Wall Slab On Grade		\$1,338,180 \$1,491,769 \$396,833
		Caissons Retaining Wall Slab On Grade Footings		\$1,338,180 \$1,491,769 \$396,833 \$171,668

Marriott Hotel at Penn Square and Lancaster County Convention Center Structural Concrete Quantity Take Off and Estimate

Elevator / Shear Walls

Elevator / Shear Walls

Concrete Beams

Quantity	Length (ft)	Width (ft)	No. Sides	Height (ft)	Volume (ft ³)	Concrete (CY)	Formwork (SF)	Vertical	Horizontal Rebar (lbs)	
4	15	1	4	210	50400	1867	100800	48#5	#4 @ 12" 18933	
4	15	1	4	50	12000	445	24000	53#8	3 #5@12" 16463	
1	20	1.5		210	6300	233	9030	20#5	3 #5@12" 17522	

Concrete Beams

Designation	Quantity	Width (in)	Height (in)	Length (ft)	Volume (ft ³)	Concrete (CY)	Formwork (SF)	Bot. Bars	Top Bars	Stirrups	Rebar (lbs)
TBM 1-2	2	15	14	20	58	2.2	100	2#7	2#5	#3 @ 12	250
GBM 1-3	3	36	24	20	360	13.3	360	2#9	2#9	#3 @ 12	792
CBM 1-12	12	24	24	20	960	35.6	1440	4#8	4#8	#3 @ 12	4394
EBM 1-12	12	24	30	20	1200	44.4	1680	6#9	4#6	#3 @ 12	6157
BM 1-64	64	24	24	20	5120	189.6	7680	4#10	4#8	#3 @ 12	31689
2BM1-2BM31	31	24	24	20	2480	91.9	3720	4#8	4#6	#3 @ 12	9893
3BM1-3BM36	36	24	36	20	4320	160.0	5040	4#8	4#6	#3 @ 12	11489
4BM1-4BM21	21	24	24	20	1680	62.2	2520	4#8	4#6	#3 @ 12	6702
5BM1-5BM50	50	36	60	20	15000	555.6	11000	6#9	4#7	#3 @ 12	30212
6BM1-6BM5	5	20	20	20	278	10.3	600	2#9	2#5	#3 @ 12	1156
HRBM 1-5	5	38	26	20	686	25.4	534	4#9	4#9	#3 @ 12	2303

Marriott Hotel at Penn Square and Lancaster County Convention Center Structural Concrete Quantity Take Off and Estimate

Beams and Shear Walls

		True Totals		With Waste Factors		
ltem	Concrete (CY)	Formwork (SF)	Rebar(tons)	Concrete (CY)	Formwork (SF)	Rebar(tons)
Elevator/Shear Walls	2545	133830	26.5	2800	153905	27.8
Concrete Beams	1190.5	34674	52.5	1309	39875	55.1

Beams and Shear Walls

	Item	Concrete (CY)	\$/CY	Total
033105.35.0300	Elevator/Shear Walls	2800	117	\$327,600
033105.35.0400	Concrete Beams	1309	120	\$157,080
	ltem	Formwork (SF)	\$/SF	Total
031113.85.2550	Elevator/Shear Walls	153905	7.85	\$1,208,154
031113.20.2650	Concrete Beams	39875	8	\$319,000
	ltem	Rebar (Ton)	\$/Ton	Total
032110.60.0700	Elevator/Shear Walls	27.8	1725	\$47,955
032110.60.0100	Concrete Beams	55.1	2425	\$133,618
	ltem	Placing (CY)	\$/CY	Total
033105.70.5100	Elevator/Shear Walls	2800	55	\$154,000
033105.70.0200	Concrete Beams	1309	65	\$85,085
		Item		Total
		Elevator/Shear Wa	lls	\$1 737 709

Item	lotal
Elevator/Shear Walls	\$1,737,709
Concrete Beams	\$694,783
 Total	\$2,432,492

Marriott Hotel at Penn Square and Lancaster County Convention Center Structural Concrete Quantity Take Off and Estimate

Slabs and Columns

	Column (Quantity)	Column Height (ft)	Column Rebar Vertical	Column Rebar Ties	Column Formwork (SF)	Elevated Slab (SF)	Elevated Slab Thickness (in)	Elevated Slab Formwork (SF)	Elevated Slab Rebar (E.W.)	PT Tendons (No. @ Length)	PT Tendons (No. @ Length)
Museum Level	9	15.75	8 #8	#3 @ 16"	1368	-	-	-	-	-	-
Convention Enrty	25	14	8 #8	#3 @ 16"	3600	3500	13	3500	#5 @ 12"	-	-
Exhibit Level	80	12	8 #8	#3 @ 16"	7240	30000	13	30000	#6 @ 12"	-	-
Lobby Level	87	17	12 #10	#3 @ 16"	15312	31230	12	31230	#6 @ 12"	-	-
Ballroom "A"	84	15.167	12 #10	#3 @ 16"	13440	39172	12	39172	#6 @ 12"	-	-
Ballroom "B"	75	13	12 #10	#3 @ 16"	10800	39981	12	39981	#6 @ 12"	-	-
Meeting/Admin	60	16	8 #8	#3 @ 16"	10800	18400	12	18400	#6 @ 12"	-	-
Health Club	64	14	8 #8	#3 @ 16"	9728	10385	12	10385	#6 @ 12"	-	-
Typ. Tower Floor	29	9	8 #8	#3 @ 16"	3248	12030	7	12030	#4 @ 24"	15 @ 200'	80 @ 50'
Roof Plan	-	-	-	-	-	12030	7	12030	#4 @ 24"	15 @ 200'	80 @ 50'

Slabs and Columns Totals With Waste Factors

	Column Concrete (CY)	Column Rebar (Tons)	Column Formwork (SF)	Slab Concrete (CY)	Slab Rebar (Tons)	Slab Formwork (SF)	Slab PT Tendons (lbs.)
Museum Level	60	1.61	1573	-	-	-	-
Convention Entry	159	3.98	4140	155	3.65	4025	-
Exhibit Level	482	10.91	8326	1324	45.06	34500	-
Lobby Level	595	40.13	17609	1520	46.91	35915	-
Ballroom "A"	550	34.19	15456	1596	58.84	45048	-
Ballroom "B"	464	26.45	12420	1222	60.05	45978	-
Meeting/Admin	401	10.91	12420	562	27.64	21160	-
Health Club	407	10.18	11187	318	15.60	11943	-
Typ. Tower Floor	161	2.97	3735	367	8.04	13835	4700
Roof Plan	-	-	-	367	8.04	13835	4700

Columns and Elevated Structural Slabs

	Item	Concrete (CY)	\$/CY	Total				
033105.35.0411	Columns	5207	\$137.00	\$713,359				
033105.35.0200	Elevated Structural Slabs	11835	\$113.00	\$1,337,355				
	Item	Placing (CY)	\$/CY	Total				
033105.70.0800	Columns	5207	\$64.50	\$335,852				
033105.70.1500	Elevated Structural Slabs	11835	\$45.25	\$535,534				
	Item	Finishing (SF)	\$/SF	Total				
033529.30.0350	Elevated Structural Slabs	392251	\$0.37	\$145,133				
		Surface						
	Item	Hardener (SF)	\$/CY	Total				
033529.30.2100	Elevated Structural Slabs	100000	\$1.98	\$198,000				
	Item	Formwork (SF)	\$/CY	Total				
031113.25.6650	Columns	131689	\$8.50	\$1,119,357				
031113.35.2150	Elevated Structural Slabs	392251	\$6.85	\$2,686,919				
	Item	Shoring (Each)	\$/Each	Total				
031505.70.0500	Elevated Structural Slabs	10896	\$15.80	\$172,155				
	Item	Reshoring (SF)	\$/SF	Total				
031505.70.1500	Elevated Structural Slabs	392251	\$1.60	\$627,602				
	Item	Rebar (Tons)	\$/Ton	Total				
032110.60.0250	Columns	177	\$2,000.00	\$354,000				
032110.60.0400	Elevated Structural Slabs	370	\$1,875.00	\$693,750				
	Item	PT Cables (lbs)	\$/lbs	Total				
032305.50.0550	Columns	65800	\$3.18	\$209,244				
		ltem		Total				
	Columns							
	Columns\$2,731,81Elevated Structural Slabs\$6,396,44							

	10101
Columns	\$2,731,811
Elevated Structural Slabs	\$6,396,447
Total	\$9,128,258

Marriott Hotel at Penn Square and Lancaster County Convention Center Lancaster, PA Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

<u>Appendix D</u>

Attached are the spreadsheets used for the detailed structural steel estimate.

	Member	Quantity	lb/ft	Length (ft)	Weight (lbs)	Weight (Tons)
Convention Entry					- · · /	_ , /
Columns	HSS10x10x3/8	3	47.8	43	6166.2	3.08
	HSS6x6x3/8	2	27.4	43	2356.4	1.18
Base Plates	1"x16"x16"	3	490 (lb/ft ³)	0.148 ft ³	217.56	0.11
	3/4"x12"x12"	2	490 (lb/ft ³)	0.0625	61.25	0.03
			Coli	ımn Subtotal:	8522.60	4.26
				late Subtotal:	278.81	0.14
	Marahan		11 /61			
Exhibit Level	Member	Quantity	lb/ft	Length (ft)	Weight (lbs)	Weight (Tons)
Columns	W14x90	F	90	44	19800	9.90
Columns	W14x159	5 3	90 159	44 44	20988	9.90 10.49
	W14x82	5	82	44	18040	9.02
	HSS8x8x3/8	10	37.6	29	10040	5.45
	HSS10x10x1/2	5	62.3	29	9033.5	4.52
	HSS6x6x1/4	4	19	29	2204	1.10
	W10x39	3	39	12	1404	0.70
	HSS10x10x3/8	6	47.8	29	8317.2	4.16
	W10x33	2	33	12	792	0.40
	W12x65	8	65	12	6240	3.12
	W10x39	2	39	12	936	0.47
	HSS6x6x1/4	2	19	34	1292	0.65
	HSS8x8x3/8	1	37.6	57	2143.2	1.07
	HSS8x8x1/4	4	25.8	34	3508.8	1.75
	W14x132	2	132	44	11616	5.81
Braces	HSS8x8x1/4	10	25.8	53	13674	6.84
Base Plates	1"x22"x22"	12	490 (lb/ft ³)	0.28	1646.4	0.82
	1"x17"x21"	5	490 (lb/ft ³)	0.207	507.15	0.25
	3/4"x14"x14"	10	490 (lb/ft ³)	0.085	416.5	0.21
	1"x16"x16"	11	490 (lb/ft ³)	0.148	797.72	0.40
	3/4"x12"x12"	4	490 (lb/ft ³)	0.0625	122.5	0.06
	1"x14"x14"	3	490 (lb/ft ³)	0.113	166.11	0.08
	3/4"x14"x16"	2	490 (lb/ft ³)	0.0972	95.256	0.05
	1"x18"x19"		490 (lb/ft ³)			
		8	· · ·	0.198	776.16	0.39
	3/4"x14"x14"	2	490 (lb/ft ³)	0.085	83.3	0.04
	3/4"x12"x12"	2	490 (lb/ft ³)	0.0625	61.25	0.03
	3/4"x14"x14"	5	490 (lb/ft ³)	0.085	208.25	0.10
			Colu	ımn Subtotal:	117218.70	58.61
				late Subtotal:	4880.60	2.44
			Bra	ces Subtotal:	13674.00	6.84
	Member	Quantity	lb/ft	Length (ft)	Weight (lbs)	Weight (Tons)
Lobby Level		*			- · · /	_ , /
Columns	HSS5x5x1/4	4	15.6	17	1060.8	0.53
	HSS6x6x1/4	1	19	17	323	0.16
Base Plates	3/4"x11"x11"	4	490 (lb/ft ³)	0.0525	102.9	0.05
	3/4"x12"x12"	1	490 (lb/ft ³)	0.0625	30.625	0.02

Marriott Hotel at Penn Square and Lancaster County Convention Center Structural Steel Quantity Take Off and Estimate

Beams

W14x22	1	22	8.5	187	0.09
W21x50	1	50	8.5	425	0.21
W12x19	23	19	8.5	3714.5	1.86
W24x68	1	68	8.5	578	0.29
W25x55	2	55	8.5	935	0.47
W24x76	2	76	8.5	1292	0.65
W12x19	7	19	10	1330	0.67
W12x19	13	19	16	3952	1.98
W12x19	4	19	12	912	0.46
W24x55	2	55	16	1760	0.88
W24x76	2	76	16	2432	1.22
W27x84	1	84	12	1008	0.50
W16x26	1	26	25	650	0.33
W18x35	5	35	39	6825	3.41
W16x26	1	26	39	1014	0.51
W30x90	1	90	48	4320	2.16
W18x35	1	35	32	1120	0.56
W16x26	1	26	15	390	0.20
W14x22	1	20	15	330	0.20
W18x35	1	35	30	1050	0.17
W16x35	5	26	30	3900	1.95
W21x44	5	20 44	30 30	6600	3.30
W16x40	1	44	21	840	0.42
W18x35	2	40 35	21	1470	0.42
W24x62	2	55 62	30		
W18x35	3	35	30 30	1860 3150	0.93
W8x10	2	35 10	30 10	200	1.58
W14x22	2 1	22	20		0.10
				440	0.22
W16x26	2	26	30	1560	0.78
W14x22 W12x14	4 1	22 14	12 12	1056	0.53
W12x14 W14x22				168	0.08 0.33
	1	22	30	660	
W14x22	3	22	16	1056	0.53
W12x19 W21x44	11	19	16	3344	1.67
	2	44	30	2640	1.32
W18x35	1	35	20	700	0.35
W18x40	2	40	30	2400	1.20
W12x19	2	19 55	8	304	0.15
W24x55	1	55	30	1650	0.83
W16x40	2	40	30	2400	1.20
W14x22	2	22	15	660	0.33
W10x12	1	12	10	120	0.06
W12x19	9	19	15	2565	1.28
W12x48	1	48	20	960	0.48
W14x22	1	22	15	330	0.17
HSS12x6x3/16	2	22.2	15	666	0.33
HSS8x8x3/8	14	37.6	15	7896	3.95
HSS6x6x1/4	3	19	15	855	0.43
HSS8x8x3/8	4	37.6	30	4512	2.26
L3x3x1/4	1	4.89	15	73.35	0.04
L4x4x1/4	4	6.6	16	422.4	0.21
		a ·	0.11.1	1000.00	
			mn Subtotal:	1383.80	0.69
		Raco D	lata Subtatal	133 53	0.07

 Column Subtotal:
 1383.80
 0.69

 Base Plate Subtotal:
 133.53
 0.07

44.84

<u></u>	Member	Quantity	lb/ft	Length (ft)	Weight (lbs)	Weight (Tons)
Ballroom A Level	14/4 0	4	50	00	4 4 0 4	0.74
Columns	W12x53	1	53	28	1484	0.74
	HSS10x10x1/2	2	62.3	28	3488.8	1.74
	HSS8x8x3/8 W12x72	1	37.6 72	28	1052.8 4320	0.53 2.16
	HSS10x10x3/8	4 2	47.8	15 28	4320 2676.8	1.34
Base Plates	1"x19"x19"	7	490 (lb/ft ³)	0.209	716.87	0.36
	3/4"x12"x18"	1	490 (lb/ft ³)	0.0938	45.962	0.02
	3/4"x16"x16"	5	490 (lb/ft ³)	0.111	271.95	0.14
Braces	HSS8x8x1/4	3	25.8	35	2709	1.35
_	HSS8x8x5/16	1	31.8	42	1335.6	0.67
Beams	HSS8x8x1/4	6	25.8	30	4644	2.32
	W30x90	6	90	30	16200	8.10
	HSS12x8x5/16	5	40.4	30	6060	3.03
	HSS12x8x1/4	1	32.6	20	652	0.33
	W14x22	1	22	20	440	0.22
	W12x19	1	19	16	304	0.15
	HSS16x4x3/8	10	39.5	10	3950	1.98
	HSS12x8x1/2	16	62.3	15	14952	7.48
	HSS6x6x1/4	8	19	15	2280	1.14
	HSS20x12x5/8	5	127	25	15875	7.94
	HSS6x4x1/4	5	15.6	25	1950	0.98
	W18x40	2	40	40	3200	1.60
	W12x19	6	19	10	1140	0.57
	HSS10x6x1/4	2	25.8	8	412.8	0.21
	HSS6x6x1/4	9	19	15	2565	1.28
	W21x50	5	50	15	3750	1.88
	HSS8x2x1/4	9	14.5	15	1957.5	0.98
	HSS6x6x1/4	17	19	15	4845	2.42
	HSS8x2x1/4	8	14.5	15	1740	0.87
	HSS8x8x3/8	9	37.6	15	5076	2.54
	HSS10x2x1/4	3	9.7	15	436.5	0.22
	HSS20x12x5/16	6	65.8	15	5922	2.96
	HSS6x4x5/16	5	19.1	25	2387.5	1.19
	HSS20x12x5/16	5	65.8	25	8225	4.11
	W8x24 HSS20x12x1/2	9	24	5	1080	0.54
		8	103	40	32960	16.48
	HSS12x5x5/16 L4x4x1/4	2	43	40	3440 132	1.72
	HSS10x6x1/4	1 1	6.6 25.8	20 15	387	0.07 0.19
	HSS10x6x3/8	5	25.8 37.6	15 25	4700	2.35
	HSS6x6x3/8	5 6	27.4	25 15	2466	1.23
	113302023/8	0	27.4	15	2400	1.23
				lumn Subtotal:	13022.40	6.51
				Plate Subtotal:	1034.78	0.52
				aces Subtotal:	4044.60	2.02
			В	eam Subtotal:	154129.30	77.06
<u> </u>	Member	Quantity	lb/ft	Length (ft)	Weight (lbs)	Weight (Tons)
Ballroom B Level		4	75 0	00	0004.4	4.40
Columns	HSS12x12x1/2	4	75.9	29	8804.4	4.40

	W10x49	3	49	13	1911	0.96
	HSS9x9x5/16	1	36	13	468	0.23
	HSS10x10x3/8	1	47.8	13	621.4	0.31
	HSS4x4x1/4	3	12.2	13	475.8	0.24
	HSS6x6x1/4	2	19	13	494	0.25
Base Plates	1"x18"x18"	4	490 (lb/ft ³)	0.1875	367.5	0.18
	3/4"x12"x14"	1	490 (lb/ft ³)	0.073	35.77	0.02
	3/4"x15"x15"	1	490 (lb/ft ³)	0.098	48.02	0.02
	3/4"x16"x16"	1	490 (lb/ft ³)	0.1111	54.439	0.03
	3/4"x12"x16"	2	490 (lb/ft ³)	0.0833	81.634	0.04
	3/4"x7.5"x10"	3	490 (lb/ft ³)	0.0325	47.775	0.02
Braces	HSS4x4x5/16	1	490 (ID/IT) 14.8	23	340.4	0.02
Diaces	L5x5x3/8	72	14.0	10	8928	4.46
	L6x6x3/8	24	14.9	10	3576	1.79
Beams	HSS8x8x1/2	1	48.7	15	730.5	0.37
Deamo	W36x150	1	150	30	4500	2.25
	W30x90	10	90	30	27000	13.50
	W21x44	10	44	30	13200	6.60
	W36x150	1	150	30	4500	2.25
	HSS8x8x1/4	5	25.8	30	3870	1.94
Trusses		17	15885.12	1	270047.04	135.02
Materials for o	one Truss					
	WT12x47	30	47	10	14100	
	L3x3x5/16	15	6.04	8	724.8	
	HSS10x6x1/4	2	25.8	6	309.6	
	L3.5x3.5x5/16	8	7.2	8	460.8	
	L3x3x5/16	8	6.04	6	289.92	
		lbs	for one truss:	15885.12		
				imn Subtotal:	12774.60	6.39
				late Subtotal:	635.14	0.32
				ces Subtotal:	12844.40	6.42
			Beam Subtotal:		53800.50	26.90
			Tr	uss Subtotal:	270047.04	135.02
	Mambar	Quantity	lb /ft	Longth (ft)	Maight (lba)	Waight (Tana)
Meeting/Admin Level	Member	Quantity	lb/ft	Length (ft)	Weight (lbs)	Weight (Tons)
Columns	HSS6x6x1/4	3	19	16	912	0.46
Base Plates	3/4"x12"x12"	1	490 (lb/ft ³)	0.0625	30.625	0.02
Braces	HSS4x4x5/16	1	14.8	27	399.6	0.20
Beams	W12x16	3	16	19	912	0.46
Deams	W12x10 W21x44	5	44	40	8800	4.40
	W14x22	4	22	15	1320	0.66
	L4x4x1/4	2	6.6	15	198	0.10
	W18x50	3	50	25	3750	1.88
	W18x35	1	35	30	1050	0.53
	W18x35	1	35	15	525	0.26
	W16x26	1	26	30	780	0.39
	W27x84	10	84	30	25200	12.60
	W24x58	2	58	25	2900	1.45
	W14x61	1	61	30	1830	0.92
	W30x90	1	90	30	2700	1.35
	W16x31	2	31	20	1240	0.62

Joists	26K5	9	9.8	35	3087	1.54
	W14x22	27	22	30	17820	8.91
	SPJoists	21	17029	1	357609	178.80
Materials for one	e SP Joist					
	WT12x103.5	30	103.5	5	15525	
	L3x3x1/2	15	9.35	5	701.25	
	L3x3x3/8	16	7.17	7	803.04	
			ne joist/truss	: 17029		
			· , · · · · · · · ·			
			Col	umn Subtotal:	912.00	0.46
				Plate Subtotal:	30.63	0.02
				aces Subtotal:	399.60	0.20
				eam Subtotal:	51205.00	25.60
				Joist Subtotal:	378516.00	189.26
					570510.00	105.20
	Member	Quantity	lb/ft	Length (ft)	Weight (lbs)	Weight (Tons)
Health Club Level	Member	Quantity	10/11	Length (It)	weight (b3)	
Beams	W18x35	1	35	26	910	0.46
Deallis	HSS6x4x1/4	8	15.6	30	3744	1.87
	W16x26	3	26 55	30 20	2340	1.17
	W24x55	2	55	30	3300	1.65
	W18x35	3	35	30	3150	1.58
	W12x19	3	19	20	1140	0.57
	W14x22	2	22	20	880	0.44
	W16x26	2	26	20	1040	0.52
	W14x22	3	22	20	1320	0.66
	W30x99	1	99	20	1980	0.99
	W14x22	9	22	15	2970	1.49
	HSS6x4x1/4	10	15.6	15	2340	1.17
	W18x35	10	35	20	7000	3.50
	W30x99	5	99	30	14850	7.43
	W16x26	2	26	20	1040	0.52
	W18x40	1	40	30	1200	0.60
	W24x55	1	55	30	1650	0.83
Trusses	24K5SP1	12	9.3	26	2901.6	1.45
	28K9SP1	4	13	30	1560	0.78
	28LH06SP1	9	16	30	4320	2.16
	60DLH18SP1	36	59	84	178416	89.21
	16K2	19	5.5	16	1672	0.84
	14K1	6	5.2	16	499.2	0.25
	48LH12	1	25	84	2100	1.05
			Be	ams Subtotal:	50854.00	25.43
				sses Subtotal:	191468.80	95.73
Totals				Column Total:	153834.10	76.92
				se Plate Total:	6993.48	3.50
			24	Braces Total:	30962.60	15.48
				Beam Total:	399671.05	199.84
				Truss Total:	461515.84	230.76
				Joist Total:	648563.04	324.28
				Total:	1701540.11	850.77
				. otan		

Acoustical Metal Decking = 90,000SF

Marriott Hotel at Penn Square and Lancaster County Convention Center Structural Steel Quantity Take Off and Estimate

	ltem	Amount (Tons)	Unit Cost (\$/Ton)	Total
051223.77.0500	Column Total:	76.92	\$5,000	\$384,600
051223.73.0400	Base Plate Total:	3.5	\$2,500	\$8,750
051223.75.1000	Braces Total:	15.48	\$4,750	\$73,530
051223.76.0500	Beam Total:	199.84	\$5,000	\$999,200
052123.50.8000	Truss Total:	230.76	\$6,300	\$1,453,788
052123.50.7100	Joist Total:	324.28	\$4,500	\$1,459,260
053113.50.3400	Acoustical Metal Decking:	90,000 SF	\$5.50/SF	\$495,000
		Total Steel:		\$4,379,128
		Total Steel with	Metal Decking:	\$4,874,128

*Exludes Portico Steel

Marriott Hotel at Penn Square and Lancaster County Convention Center Lancaster, PA Trevor J. Sullivan Construction Management AE Faculty Consultant: Dr. Horman

<u>Appendix E</u>

Attached are the hand notes created in calculating the square footages for the building enclosure assemblies estimate.

EXTERIOR WALL : ASSEMBLIES ESTIMATE

LEVEL (6. THRU 18)
(9' HEIGHT x 60' + - 9' HEIGHT * 200') × 2
- 61 WINDOWS (4x6) = 3216 SF PRECAST / FLOO

$$\frac{x - 12}{38592}$$
 FLOORS

LEVEL 19 + RAME SCATEN

LOOF SUREEN

15'-10" HEIGHT & (65' + 60') 2 = 3958 SF

TOWER PRECASE & 46806 SF

TOWER WINDOWS = 793 WINDOWS (4×6)

TOWER ROOF = 12,000 SF

[ASSUMPTION & EXCLUDED EXISTING AISTORICOL STRUCTURES]

CAMPAD

A4.11 - 1 WEST PODLOM

$$PRECAST = (12 * 12) * (12 * 2) * (90 + 20 + 90) (12) =$$

- 1 DOOR (3×7) - 10 WWOOWS (4×8) - (23×10+7×10) GLASS BOURS

EXISTING FACADE (RESUDRATION)

A4,11 - Z WEST PODIUM

(AMPAD

$$\frac{BR-1}{(10 \times 12)} + (17 \times 10) + (24 \times 4) + (4 \times 115) + 8(4 \times 14) + (15 \times 46) + (15 \times 44) + (15 \times 8) + (9 \times 9)$$

$$\frac{PC-1}{(26 \times 2)3 + 9(5 \times 8) + (130 \times 1)}$$
 646

$$\frac{M-3}{4(25\times1) + 15(4\times1) + (130\times3) + (20\times1)}$$
570

$$\frac{M-2}{(28 \times 20)} + (3 \times 52) + (5 \times 120) + (25 \times 20) 103$$

GLAZING

 $2(28 \times 10) + (4 \times 130) + (4 \times 115) + 7(8 \times 20) + 3(40 \times 12) + (15 \times 5) 2 + (45 \times 10)$

2845

4700

A 4.12 -1 South ELEVATION - POOLUM $\frac{BE-1}{(54\times15)} + (41\times2) + (36\times9) + [(36+5)+3(5\times12)]2$ $+ (15\times28) + (16\times5) + (75\times10) + (4\times41) + (31\times20) - (14\times14)$ 3970 GLAZING (9x 15) + (50x 36) + (70 x 4) + (3x 35) + 4 (4x8) 2448 $\frac{PC-1}{3(32\times3)+6(5\times14)+4(8\times17)+(80\times1)}$ 1332 <u>M-2</u> (125 × 10) + (200 × 15) + (16× 115) 6090 B12-2 (50 × 36) 1800 M-3 (16×5) 80 A 4,12 - Z SOUTH ELEVATION - POISIUM GLAZING (50×20) + (55+10) 2 + (40×10) + (42×25) + (42×28) 4726 BR-1 (10×44) + (13×10) 510 M-2 (42 × 7) 294 $\frac{PC-1}{2(2\times 26)}$ 104

CAMPAD

A 4.13 - 1 EAST ELEVATION PODIUM <u>BR-1</u> (58 × 42) - 2226 <u>M-2</u> (EIFS) (EIFS) + (60 × 80) 4800 PC-1 (42 × 125) 5250 CAMPAD A4,13 - 2 + 3 - EAST ELEVATION - POPINM BE-1 (7 × 66) + (15 × 15) 687 <u>4LAZIN4</u> (20 × 62) + 2 (4×8) = 12(4×5) 920 PC-1 (88×40) + (88×65) + (30×12) + (80×12) + (72×50) 14/60 $\frac{E1F5}{(72 \times 20)} + (85 \times 10) + 2(32 \times 10) 2930$

A4.14.1 - NORTH ELEVATION POOLOM

GLAZING

352 11 (4×8)

EXISTING FACADE / RESTONATION (66× 150) 9900

A 4.14 - 2+3 N. ELEV. PODIUM

EXISTING FACADE (80x 68) 5440

GLAZING (25×10) + 3 (4×8) 346 EIFS

PC-1 (60 × 44) + (18 × 26) 3108

A 4.15 PARTIAL ELEVATIONS

BR-1 (18 x 20) + (bx14) + (16 x4) + (36 x 4) + (0 x 12) 724

$$\frac{P_{-1}}{(4\times32)} + (12\times16) + (24\times16) + 2(2\times26) 808$$

EIFS

(4×8) + (14×36) + (14×22) + (14×10) 984

CAMPAD

A 1.10 - ROOF PLAN

TOWER ROOF

EPDM ON CONCRETE SLAB = (60 x 200) = 12,000 SF

PODIUM ROOM

(SMPAD

EPOM ON ACOUSTICAL METAL DEVIC ON JOISTS

(20× 50) + (60 × 35) + (100 × 160) = 19,100 5E

CONVENTION CENTER

ON BOLSTAINY TRUSSES.

(100 x 180) + (180 x 150) = 45,000 SE

EPDM ON AL. METAL DELK ON JOISTS. (220 x 30) + (20 x 120) + (140 x 60) + (50 x 30) = 18,900 SF